

Extended to May 15, 2017

Form **990**

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047

**2015**  
Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ Do not enter social security numbers on this form as it may be made public.  
▶ Information about Form 990 and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

**A For the 2015 calendar year, or tax year beginning JUL 1, 2015 and ending JUN 30, 2016**

|  |  |  |
|--|--|--|
| <b>B</b> Check if applicable:<br><br><input type="checkbox"/> Address change<br><input type="checkbox"/> Name change<br><input type="checkbox"/> Initial return<br><input type="checkbox"/> Final return/terminated<br><input type="checkbox"/> Amended return<br><input type="checkbox"/> Application pending | <b>C Name of organization</b><br><b>Trustees of Dartmouth College</b><br>Doing business as<br>Number and street (or P.O. box if mail is not delivered to street address) Room/suite<br><b>7 Lebanon Street, Suite 302 6015</b><br>City or town, state or province, country, and ZIP or foreign postal code<br><b>Hanover, NH 03755</b><br><b>F Name and address of principal officer: Philip J. Hanlon</b><br><b>same as C above</b> | <b>D Employer identification number</b><br><b>02-0222111</b><br><b>E Telephone number</b><br><b>(603) 646-3011</b><br><b>G Gross receipts \$ 5,660,597,832.</b><br><b>H(a) Is this a group return for subordinates? ....</b> <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No<br><b>H(b) Are all subordinates included?</b> <input type="checkbox"/> Yes <input type="checkbox"/> No<br>If "No," attach a list. (see instructions)<br><b>H(c) Group exemption number ▶ 8204</b> |
| <b>I Tax-exempt status:</b> <input checked="" type="checkbox"/> 501(c)(3) <input type="checkbox"/> 501(c) ( ) ◀ (insert no.) <input type="checkbox"/> 4947(a)(1) or <input type="checkbox"/> 527   |  |  |
| <b>J Website: ▶ www.dartmouth.edu</b>  |  |  |
| <b>K Form of organization:</b> <input checked="" type="checkbox"/> Corporation <input type="checkbox"/> Trust <input type="checkbox"/> Association <input type="checkbox"/> Other ▶  |  |  |
| <b>L Year of formation: 1769</b>   |  | <b>M State of legal domicile: NH</b>   |

**Part I Summary**

|            |  |                                  |                       |
|------------|--|----------------------------------|-----------------------|
| <b>1</b>   | Briefly describe the organization's mission or most significant activities: <b>Dartmouth College educates the most promising students and prepares them for a lifetime of learning</b> |                                  |                       |
| <b>2</b>   | Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its net assets.  |                                  |                       |
| <b>3</b>   | Number of voting members of the governing body (Part VI, line 1a) .....  | <b>3</b>                         | <b>26</b>             |
| <b>4</b>   | Number of independent voting members of the governing body (Part VI, line 1b) .....  | <b>4</b>                         | <b>24</b>             |
| <b>5</b>   | Total number of individuals employed in calendar year 2015 (Part V, line 2a) .....   | <b>5</b>                         | <b>10462</b>          |
| <b>6</b>   | Total number of volunteers (estimate if necessary) .....   | <b>6</b>                         | <b>9800</b>           |
| <b>7a</b>  | Total unrelated business revenue from Part VIII, column (C), line 12 .....   | <b>7a</b>                        | <b>21,253,796.</b>    |
| <b>7b</b>  | Net unrelated business taxable income from Form 990-T, line 34 .....   | <b>7b</b>                        | <b>-18,137,253.</b>   |
| <b>8</b>   | Contributions and grants (Part VIII, line 1h) .....  | <b>Prior Year</b>                | <b>Current Year</b>   |
| <b>9</b>   | Program service revenue (Part VIII, line 2g) .....   | <b>376,972,265.</b>              | <b>389,222,461.</b>   |
| <b>10</b>  | Investment income (Part VIII, column (A), lines 3, 4, and 7d) .....  | <b>507,151,300.</b>              | <b>512,308,597.</b>   |
| <b>11</b>  | Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e) .....   | <b>500,657,906.</b>              | <b>278,456,548.</b>   |
| <b>12</b>  | Total revenue - add lines 8 through 11 (must equal Part VIII, column (A), line 12) .....   | <b>9,388,938.</b>                | <b>16,796,481.</b>    |
| <b>13</b>  | Grants and similar amounts paid (Part IX, column (A), lines 1-3) .....   | <b>1,394,170,409.</b>            | <b>1,196,784,087.</b> |
| <b>14</b>  | Benefits paid to or for members (Part IX, column (A), line 4) .....  | <b>145,570,085.</b>              | <b>158,317,180.</b>   |
| <b>15</b>  | Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10) .....  | <b>0.</b>                        | <b>0.</b>             |
| <b>16a</b> | Professional fundraising fees (Part IX, column (A), line 11e) .....  | <b>522,521,313.</b>              | <b>548,414,439.</b>   |
| <b>b</b>   | Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>40,668,467.</b>   | <b>0.</b>                        | <b>0.</b>             |
| <b>17</b>  | Other expenses (Part IX, column (A), lines 11a-11d, 11f-24e) .....   | <b>406,616,957.</b>              | <b>484,497,558.</b>   |
| <b>18</b>  | Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) .....  | <b>1,074,708,355.</b>            | <b>1,191,229,177.</b> |
| <b>19</b>  | Revenue less expenses. Subtract line 18 from line 12 .....   | <b>319,462,054.</b>              | <b>5,554,910.</b>     |
| <b>20</b>  | Total assets (Part X, line 16) .....   | <b>Beginning of Current Year</b> | <b>End of Year</b>    |
| <b>21</b>  | Total liabilities (Part X, line 26) .....  | <b>7,265,439,165.</b>            | <b>7,256,079,813.</b> |
| <b>22</b>  | Net assets or fund balances. Subtract line 21 from line 20 .....   | <b>1,951,120,434.</b>            | <b>2,242,774,597.</b> |
| <b>22</b>  | Net assets or fund balances. Subtract line 21 from line 20 .....   | <b>5,314,318,731.</b>            | <b>5,013,305,216.</b> |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

|                               |   |                           |
|-------------------------------|---|---------------------------|
| <b>Sign Here</b>              | Signature of officer<br><b>Gail Goodness, Controller</b><br>Type or print name and title                      | Date                      |
| <b>Paid Preparer Use Only</b> | Print/Type preparer's name<br>Preparer's signature<br>Date<br>Check if self-employed <input type="checkbox"/> | PTIN                      |
|                               | Firm's name ▶<br>Firm's address ▶   | Firm's EIN ▶<br>Phone no. |

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

Part III Statement of Program Service Accomplishments

Check if Schedule O contains a response or note to any line in this Part III [X]

1 Briefly describe the organization's mission: Dartmouth College educates the most promising students and prepares them for a lifetime of learning and of responsible leadership, through a faculty dedicated to teaching and the creation of knowledge.

2 Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ? [ ] Yes [X] No

3 Did the organization cease conducting, or make significant changes in how it conducts, any program services? [X] Yes [ ] No

4 Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.

4a (Code: ) (Expenses \$ 673,231,144. including grants of \$ 148,167,936. ) (Revenue \$ 394,585,347. ) 4a. Education and Academic Support: A Dartmouth education is unlike any other. Through person-to-person teaching and opportunities to create and apply knowledge on campus and across the globe, Dartmouth instills a love of learning among its students and empowers them for a lifetime of leadership.

4b (Code: ) (Expenses \$ 198,595,523. including grants of \$ 7,936,339. ) (Revenue \$ 16,329,152. ) 4b. Research & Research Support: At Dartmouth, teaching and research are inextricably linked. Dartmouth offers undergraduate students a rigorous curriculum at the forefront of higher education and Dartmouth faculty pursue research at the highest levels of their disciplines.

4c (Code: ) (Expenses \$ 172,882,887. including grants of \$ 2,212,406. ) (Revenue \$ 101,394,098. ) 4c. Campus Life: Our close-knit community is a distinctive and enduring feature of the Dartmouth experience. For students, the process of joining and adapting to a new community can be as educationally significant as their academic work.

4d Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$ ) (Revenue \$ )

4e Total program service expenses 1,044,709,554.

**Part IV Checklist of Required Schedules**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?<br><i>If "Yes," complete Schedule A</i> .....  | X   |    |
| <b>2</b> Is the organization required to complete <i>Schedule B, Schedule of Contributors</i> ? .....   | X   |    |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? <i>If "Yes," complete Schedule C, Part I</i> .....  |     | X  |
| <b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? <i>If "Yes," complete Schedule C, Part II</i> .....  | X   |    |
| <b>5</b> Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? <i>If "Yes," complete Schedule C, Part III</i> .....   |     | X  |
| <b>6</b> Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? <i>If "Yes," complete Schedule D, Part I</i> .....  | X   |    |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? <i>If "Yes," complete Schedule D, Part II</i> .....  |     | X  |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If "Yes," complete Schedule D, Part III</i> .....   | X   |    |
| <b>9</b> Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? <i>If "Yes," complete Schedule D, Part IV</i> .....            | X   |    |
| <b>10</b> Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent endowments, or quasi-endowments? <i>If "Yes," complete Schedule D, Part V</i> .....   | X   |    |
| <b>11</b> If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable.   |     |    |
| <b>a</b> Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If "Yes," complete Schedule D, Part VI</i> .....   | X   |    |
| <b>b</b> Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VII</i> .....   | X   |    |
| <b>c</b> Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part VIII</i> .....   |     | X  |
| <b>d</b> Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in Part X, line 16? <i>If "Yes," complete Schedule D, Part IX</i> .....  |     | X  |
| <b>e</b> Did the organization report an amount for other liabilities in Part X, line 25? <i>If "Yes," complete Schedule D, Part X</i> .....   | X   |    |
| <b>f</b> Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? <i>If "Yes," complete Schedule D, Part X</i> .....  | X   |    |
| <b>12a</b> Did the organization obtain separate, independent audited financial statements for the tax year? <i>If "Yes," complete Schedule D, Parts XI and XII</i> .....  |     | X  |
| <b>b</b> Was the organization included in consolidated, independent audited financial statements for the tax year?<br><i>If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional</i> .....  | X   |    |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If "Yes," complete Schedule E</i> .....  | X   |    |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the United States? .....  | X   |    |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? <i>If "Yes," complete Schedule F, Parts I and IV</i> ..... | X   |    |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? <i>If "Yes," complete Schedule F, Parts II and IV</i> .....   | X   |    |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? <i>If "Yes," complete Schedule F, Parts III and IV</i> .....   | X   |    |
| <b>17</b> Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? <i>If "Yes," complete Schedule G, Part I</i> .....   |     | X  |
| <b>18</b> Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? <i>If "Yes," complete Schedule G, Part II</i> .....   | X   |    |
| <b>19</b> Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? <i>If "Yes," complete Schedule G, Part III</i> .....   |     | X  |

**Part IV Checklist of Required Schedules** (continued)

|  | Yes | No |
|--|-----|----|
| <b>20a</b> Did the organization operate one or more hospital facilities? <i>If "Yes," complete Schedule H</i> .....  |     | X  |
| <b>b</b> If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return? .....  |     |    |
| <b>21</b> Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? <i>If "Yes," complete Schedule I, Parts I and II</i> .....   | X   |    |
| <b>22</b> Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? <i>If "Yes," complete Schedule I, Parts I and III</i> .....   | X   |    |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If "Yes," complete Schedule J</i> .....  | X   |    |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? <i>If "Yes," answer lines 24b through 24d and complete Schedule K. If "No," go to line 25a</i> .....                           | X   |    |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception? .....   |     | X  |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds? .....  |     | X  |
| <b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year? .....   |     | X  |
| <b>25a</b> <b>Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? <i>If "Yes," complete Schedule L, Part I</i> .....  |     | X  |
| <b>b</b> Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? <i>If "Yes," complete Schedule L, Part I</i> .....  |     | X  |
| <b>26</b> Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? <i>If "Yes," complete Schedule L, Part II</i> .....                                 |     | X  |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member of any of these persons? <i>If "Yes," complete Schedule L, Part III</i> ..... |     | X  |
| <b>28</b> Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV instructions for applicable filing thresholds, conditions, and exceptions):  |     |    |
| <b>a</b> A current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....  |     | X  |
| <b>b</b> A family member of a current or former officer, director, trustee, or key employee? <i>If "Yes," complete Schedule L, Part IV</i> .....   | X   |    |
| <b>c</b> An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer, director, trustee, or direct or indirect owner? <i>If "Yes," complete Schedule L, Part IV</i> .....   | X   |    |
| <b>29</b> Did the organization receive more than \$25,000 in non-cash contributions? <i>If "Yes," complete Schedule M</i> .....  | X   |    |
| <b>30</b> Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If "Yes," complete Schedule M</i> .....  | X   |    |
| <b>31</b> Did the organization liquidate, terminate, or dissolve and cease operations? <i>If "Yes," complete Schedule N, Part I</i> .....  |     | X  |
| <b>32</b> Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i> .....  |     | X  |
| <b>33</b> Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? <i>If "Yes," complete Schedule R, Part I</i> .....  | X   |    |
| <b>34</b> Was the organization related to any tax-exempt or taxable entity? <i>If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1</i> .....  | X   |    |
| <b>35a</b> Did the organization have a controlled entity within the meaning of section 512(b)(13)? .....   | X   |    |
| <b>b</b> If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....  | X   |    |
| <b>36</b> <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? <i>If "Yes," complete Schedule R, Part V, line 2</i> .....   | X   |    |
| <b>37</b> Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If "Yes," complete Schedule R, Part VI</i> .....   |     | X  |
| <b>38</b> Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19? .....   | X   |    |

**Note.** All Form 990 filers are required to complete Schedule O .....

Part V Statements Regarding Other IRS Filings and Tax Compliance

Check if Schedule O contains a response or note to any line in this Part V

X

Table with columns for question number, description, and Yes/No checkboxes. Includes sections for backup withholding, employee reporting, foreign accounts, prohibited transactions, and charitable contributions.

**Part VI Governance, Management, and Disclosure** For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response or note to any line in this Part VI

**Section A. Governing Body and Management**

|           |  | Yes | No |
|-----------|--|-----|----|
| <b>1a</b> | Enter the number of voting members of the governing body at the end of the tax year<br>If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule O. | 26  |    |
| <b>1b</b> | Enter the number of voting members included in line 1a, above, who are independent   | 24  |    |
| <b>2</b>  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?  |     | X  |
| <b>3</b>  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors, or trustees, or key employees to a management company or other person?   |     | X  |
| <b>4</b>  | Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?   |     | X  |
| <b>5</b>  | Did the organization become aware during the year of a significant diversion of the organization's assets?   |     | X  |
| <b>6</b>  | Did the organization have members or stockholders?   |     | X  |
| <b>7a</b> | Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?   |     | X  |
| <b>7b</b> | Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?  |     | X  |
| <b>8</b>  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:  |     |    |
| <b>8a</b> | The governing body?  | X   |    |
| <b>8b</b> | Each committee with authority to act on behalf of the governing body?  | X   |    |
| <b>9</b>  | Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O   |     | X  |

**Section B. Policies** (This Section B requests information about policies not required by the Internal Revenue Code.)

|            |  | Yes | No |
|------------|--|-----|----|
| <b>10a</b> | Did the organization have local chapters, branches, or affiliates?   | X   |    |
| <b>10b</b> | If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?   | X   |    |
| <b>11a</b> | Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?  | X   |    |
| <b>11b</b> | Describe in Schedule O the process, if any, used by the organization to review this Form 990.  |     |    |
| <b>12a</b> | Did the organization have a written conflict of interest policy? If "No," go to line 13  | X   |    |
| <b>12b</b> | Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | X   |    |
| <b>12c</b> | Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this was done   | X   |    |
| <b>13</b>  | Did the organization have a written whistleblower policy?  | X   |    |
| <b>14</b>  | Did the organization have a written document retention and destruction policy?   | X   |    |
| <b>15</b>  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?   |     |    |
| <b>15a</b> | The organization's CEO, Executive Director, or top management official   | X   |    |
| <b>15b</b> | Other officers or key employees of the organization  | X   |    |
|            | If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).  |     |    |
| <b>16a</b> | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  |     | X  |
| <b>16b</b> | If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? |     |    |

**Section C. Disclosure**

- 17** List the states with which a copy of this Form 990 is required to be filed **NH, MA, CA, NY, OK**
- 18** Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply.  
 Own website     Another's website     Upon request     Other (explain in Schedule O)
- 19** Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year.
- 20** State the name, address, and telephone number of the person who possesses the organization's books and records: **▶**  
**Controller's Office - 603-646-3011**  
**7 Lebanon Street, Suite 302, Hanover, NH 03755**

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

**Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
- List all of the organization's **current** key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

| (A)<br>Name and Title                 | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---------------------------------------|---|---|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|                                       |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (1) Emily Bakemeier<br>Trustee        | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (2) Jeffrey Blackburn<br>Trustee      | 0.10  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (3) Gail Boudreaux<br>Trustee         | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (4) R. William Burgess, Jr<br>Trustee | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (5) James Coulter<br>Trustee          | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (6) Denise Dupre<br>Trustee           | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (7) Gregg Engles<br>Trustee           | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (8) Elizabeth Fascitelli<br>Trustee   | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (9) Nathaniel Fick<br>Trustee         | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (10) Annette Gordon-Reed<br>Trustee   | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (11) Margaret Hassan<br>Trustee       | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (12) William Helman IV<br>Trustee     | 5.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (13) David Hodgson<br>Trustee         | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (14) Jeffrey Immelt<br>Trustee        | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (15) James Jackson<br>Trustee         | 0.10  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (16) S. Caroline Kerr<br>Trustee      | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |
| (17) Richard Kimball<br>Trustee       | 3.00  | X   |                       |         |              |                              | 0.     | 0.   | 0.  |   |

**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title  | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (do not check more than one box, unless person is both an officer and a director/trustee) |                       |         |              |                              |             | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|--|---|---|-----------------------|---------|--------------|------------------------------|-------------|--|---|---|
|  |   | Individual trustee or director  | Institutional trustee | Officer | Key employee | Highest compensated employee | Former      |  |   |   |
| (18) Morton Kondracke<br>Trustee                               | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (19) Mitchell Kurz<br>Trustee                                  | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (20) Gregory Maffei<br>Trustee                                 | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (21) Sherri Oberg<br>Trustee                                   | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (22) John Replogle<br>Trustee                                  | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (23) John Rich<br>Trustee                                      | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (24) Laurel Richie<br>Trustee                                  | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (25) Carlos Rodriguez-Pastor, Jr.<br>Trustee                   | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| (26) Steven Roth<br>Trustee                                    | 3.00  | X   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| <b>1b Sub-total</b>  |   |   |                       |         |              |                              | 0.          | 0.   | 0.  |   |
| <b>c Total from continuation sheets to Part VII, Section A</b> |   |   |                       |         |              |                              | 11,439,035. | 0.   | 942,082.  |   |
| <b>d Total (add lines 1b and 1c)</b>                           |   |   |                       |         |              |                              | 11,439,035. | 0.   | 942,082.  |   |

**2** Total number of individuals (including but not limited to those listed above) who received more than \$100,000 of reportable compensation from the organization 974

|   | Yes | No |
|---|-----|----|
| <b>3</b> Did the organization list any <b>former</b> officer, director, or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual                                       | X   |    |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual | X   |    |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services rendered to the organization? If "Yes," complete Schedule J for such person                       |     | X  |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

| (A)<br>Name and business address  | (B)<br>Description of services      | (C)<br>Compensation |
|---|-------------------------------------|---------------------|
| Engelberth Construction, Inc.<br>428 Main Street, Keene, NH 03431                       | Construction and general contractor | 12,809,707.         |
| Dartmouth Hitchcock Medical Center<br>One Medical Center Drive, Lebanon, NH 03756       | Medical Research                    | 11,487,039.         |
| Cigna, 900 Cottage Grove Road, Bloomfield, CT 06002                                     | Health Plan Administration          | 2,391,662.          |
| Estes & Gallup, Inc.<br>PO Box 240, Lyme, NH 03768                                      | Construction and general contractor | 2,126,875.          |
| Tod Williams Billie Tsien Architects, LLP<br>222 Central Park South, New York, NY 10019 | Architects                          | 2,118,051.          |

**2** Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 of compensation from the organization 136

See Part VII, Section A Continuation sheets



**Part VII** Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title   | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |  |
|---|---|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|--|
|   |   | Individual trustee or director         | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |  |
| (27) Erica Schultz<br>Trustee                                 | 0.10  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |  |
| (28) Peggy Epstein Tanner<br>Trustee                          | 3.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |  |
| (29) Diana Taylor<br>Trustee                                  | 3.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |  |
| (30) Benjamin Wilson<br>Trustee                               | 3.00  | X                                      |                       |         |              |                              |        | 0.   | 0.  | 0.  |  |
| (31) Philip Hanlon<br>President                               | 40.00   | X                                      |                       | X       |              |                              |        | 1,001,088.   | 0.  | 250,128.  |  |
| (32) Carolyn Dever<br>Provost                                 | 40.00   |  |                       | X       |              |                              |        | 688,208.   | 0.  | 95,682.   |  |
| (33) Richard Mills<br>EVP                                     | 39.90<br>0.10   |  |                       | X       |              |                              |        | 624,056.   | 0.  | 36,033.   |  |
| (34) Michael Wagner<br>CFO                                    | 39.50<br>0.50   |  |                       | X       |              |                              |        | 333,355.   | 0.  | 40,877.   |  |
| (36) Duane Compton<br>Interim Dean, Geisel                    | 40.00   |  |                       |         | X            |                              |        | 439,005.   | 0.  | 37,430.   |  |
| (37) Robert Donin<br>General Counsel                          | 40.00   |  |                       |         | X            |                              |        | 498,934.   | 0.  | 31,494.   |  |
| (38) Lisa Hogarty<br>VP Campus Services                       | 37.60<br>2.40   |  |                       |         | X            |                              |        | 324,702.   | 0.  | 35,401.   |  |
| (39) Robert Lasher<br>Sr VP for Advancement                   | 40.00   |  |                       |         | X            |                              |        | 514,936.   | 0.  | 30,169.   |  |
| (40) Michael Mastanduno<br>Dean of Faculty                    | 40.00   |  |                       |         | X            |                              |        | 405,360.   | 0.  | 40,602.   |  |
| (41) Pamela Peedin<br>Chief Investment Officer                | 40.00   |  |                       |         | X            |                              |        | 1,387,602.   | 0.  | 34,743.   |  |
| (42) Paul Danos<br>Dean Emeritus, Tuck School (eff 7/15)      | 40.00   |  |                       |         |              | X                            |        | 764,705.   | 0.  | 35,237.   |  |
| (43) Sydney Finkelstein<br>Professor of Management            | 40.00   |  |                       |         |              | X                            |        | 777,288.   | 0.  | 39,056.   |  |
| (44) Richard Freeman Jr.<br>Fmr Chair, Dept of Surgery        | 40.00   |  |                       |         |              | X                            |        | 710,107.   | 0.  | 36,669.   |  |
| (45) Alan Green<br>Chair, Department of Psychiatry            | 40.00   |  |                       |         |              | X                            |        | 679,297.   | 0.  | 32,458.   |  |
| (46) Michael Sullivan<br>Managing Director, Investment Office | 40.00   |  |                       |         |              | X                            |        | 644,903.   | 0.  | 37,853.   |  |
| (47) Martin Wybourne<br>Sr. Vice Prov Rsrch; Fm Interim Prov  | 40.00   |  |                       |         |              |                              | X      | 371,377.   | 0.  | 28,632.   |  |
| Total to Part VII, Section A, line 1c .....                   |   |  |                       |         |              |                              |        |  |   |   |  |

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)

| (A)<br>Name and title                                     | (B)<br>Average hours per week (list any hours for related organizations below line) | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|---|---|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|   |   | Individual trustee or director         | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| (50) William Green<br>Prof & Former Dean, Geisel          | 40.00   |  |                       |         |              |                              | X      | 367,795.   | 0.  | 25,194.   |
| (51) Ann Root Keith<br>COO Advancement; Fmr Interim Sr VP | 40.00   |  |                       |         |              |                              | X      | 263,221.   | 0.  | 39,071.   |
| (52) Wiley Souba<br>Prof & Fmr Dean, Geisel               | 40.00   |  |                       |         |              |                              | X      | 643,096.   | 0.  | 35,353.   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
|   |   |  |                       |         |              |                              |        |  |   |   |
| Total to Part VII, Section A, line 1c .....               |   |  |                       |         |              |                              |        | 11,439,035.  |   | 942,082.  |

**Part VIII Statement of Revenue**

Check if Schedule O contains a response or note to any line in this Part VIII

|  |   |   | (A)            | (B)                                | (C)                        | (D)  |  |
|--|---|---|----------------|------------------------------------|----------------------------|--|--|
|  |   |   | Total revenue  | Related or exempt function revenue | Unrelated business revenue | Revenue excluded from tax under sections 512 - 514 |  |
| <b>Contributions, Gifts, Grants and Other Similar Amounts</b>        | <b>1 a</b> Federated campaigns  | <b>1a</b>   |                |                                    |                            |  |  |
|  | <b>b</b> Membership dues  | <b>1b</b>   |                |                                    |                            |  |  |
|  | <b>c</b> Fundraising events   | <b>1c</b>   | 70,407.        |                                    |                            |  |  |
|  | <b>d</b> Related organizations  | <b>1d</b>   |                |                                    |                            |  |  |
|  | <b>e</b> Government grants (contributions)  | <b>1e</b>   | 139,473,971.   |                                    |                            |  |  |
|  | <b>f</b> All other contributions, gifts, grants, and similar amounts not included above   | <b>1f</b>   | 249,678,083.   |                                    |                            |  |  |
|  | <b>g</b> Noncash contributions included in lines 1a-1f: \$  |   | 46,055,397.    |                                    |                            |  |  |
|  | <b>h Total.</b> Add lines 1a-1f   |   | 389,222,461.   |                                    |                            |  |  |
| <b>Program Service Revenue</b>                                       | <b>2 a</b> Tuition and Fees   | <b>Business Code</b>                                  |                |                                    |                            |  |  |
|  |   | 611600  | 353,139,903.   | 353,139,903.                       |                            |  |  |
|  | <b>b</b> Auxiliary Service  | 611710  | 76,081,069.    | 70,762,775.                        | 5,318,294.                 |  |  |
|  | <b>c</b> Medical Related  | 611600  | 45,827,951.    | 45,827,951.                        |                            |  |  |
|  | <b>d</b> All other  | 611600  | 20,994,108.    | 20,588,850.                        | 405,258.                   |  |  |
|  | <b>e</b> Other Education Related  | 611600  | 16,265,566.    | 16,262,066.                        | 3,500.                     |  |  |
|  | <b>f</b> All other program service revenue  |   |                |                                    |                            |  |  |
| <b>g Total.</b> Add lines 2a-2f                                      |   | 512,308,597.  |                |                                    |                            |  |  |
| <b>Other Revenue</b>   | <b>3</b> Investment income (including dividends, interest, and other similar amounts)   |   | 53,176,514.    |                                    | 1,780,146.                 | 51,396,368.  |  |
|  | <b>4</b> Income from investment of tax-exempt bond proceeds   |   |                |                                    |                            |  |  |
|  | <b>5</b> Royalties  |   | 3,368,377.     |                                    |                            | 3,368,377.   |  |
|  | <b>6 a</b> Gross rents  | (i) Real  | 24,991,811.    |                                    |                            |  |  |
|  |   | (ii) Personal   |                |                                    |                            |  |  |
|  |   | <b>b</b> Less: rental expenses                        | 19,215,899.    |                                    |                            |  |  |
|  |   | <b>c</b> Rental income or (loss)                      | 5,775,912.     |                                    |                            |  |  |
|  | <b>d</b> Net rental income or (loss)  |   | 5,775,912.     |                                    | 203,045.                   | 5,572,867.   |  |
|  | <b>7 a</b> Gross amount from sales of assets other than inventory   | (i) Securities  | 4,669,789,681. |                                    |                            |  |  |
|  |   | (ii) Other  | 28,233.        |                                    |                            |  |  |
|  |   | <b>b</b> Less: cost or other basis and sales expenses | 4,444,537,880. | 0.                                 |                            |  |  |
|  |   | <b>c</b> Gain or (loss)                               | 225,251,801.   | 28,233.                            |                            |  |  |
|  | <b>d</b> Net gain or (loss)   |   | 225,280,034.   |                                    | 13,543,553.                | 211,736,481.                                       |  |
|  | <b>8 a</b> Gross income from fundraising events (not including \$ 70,407. of contributions reported on line 1c). See Part IV, line 18 | <b>a</b>  | 179,041.       |                                    |                            |  |  |
|  |   | <b>b</b> Less: direct expenses                        | 59,966.        |                                    |                            |  |  |
| <b>c</b> Net income or (loss) from fundraising events                |   |   | 119,075.       |                                    |                            | 119,075.   |  |
| <b>9 a</b> Gross income from gaming activities. See Part IV, line 19 | <b>a</b>  |   |                |                                    |                            |  |  |
|  | <b>b</b> Less: direct expenses  |   |                |                                    |                            |  |  |
|  | <b>c</b> Net income or (loss) from gaming activities  |   |                |                                    |                            |  |  |
| <b>10 a</b> Gross sales of inventory, less returns and allowances    | <b>a</b>  |   |                |                                    |                            |  |  |
|  | <b>b</b> Less: cost of goods sold   |   |                |                                    |                            |  |  |
|  | <b>c</b> Net income or (loss) from sales of inventory   |   |                |                                    |                            |  |  |
| <b>Miscellaneous Revenue</b>   |   | <b>Business Code</b>                                  |                |                                    |                            |  |  |
| <b>11 a</b> Split interest distribution                              | 525920  | 7,395,631.  |                |                                    | 7,395,631.                 |  |  |
| <b>b</b> Other revenue   | 900099  | 137,486.  |                |                                    | 137,486.                   |  |  |
| <b>c</b>   |   |   |                |                                    |                            |  |  |
| <b>d</b> All other revenue   |   |   |                |                                    |                            |  |  |
| <b>e Total.</b> Add lines 11a-11d                                    |   | 7,533,117.  |                |                                    |                            |  |  |
| <b>12 Total revenue.</b> See instructions.                           |   | 1,196,784,087.  | 506,581,545.   | 21,253,796.                        | 279,726,285.               |  |  |

**Part IX Statement of Functional Expenses**

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Check if Schedule O contains a response or note to any line in this Part IX  X

| Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.  | (A)<br>Total expenses | (B)<br>Program service expenses | (C)<br>Management and general expenses | (D)<br>Fundraising expenses |
|---|-----------------------|---------------------------------|--|-----------------------------|
| 1 Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21  | 757,755.              | 757,755.                        |  |                             |
| 2 Grants and other assistance to domestic individuals. See Part IV, line 22   | 153,703,512.          | 153,703,512.                    |  |                             |
| 3 Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16  | 3,855,913.            | 3,855,913.                      |  |                             |
| 4 Benefits paid to or for members   |                       |                                 |  |                             |
| 5 Compensation of current officers, directors, trustees, and key employees  | 6,888,811.            | 1,031,977.                      | 5,293,183.                             | 563,651.                    |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)   | 1,910,865.            | 1,062,833.                      | 431,465.                               | 416,567.                    |
| 7 Other salaries and wages  | 449,385,931.          | 376,914,905.                    | 47,825,125.                            | 24,645,901.                 |
| 8 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions)  | 31,301,600.           | 25,831,823.                     | 3,702,341.                             | 1,767,436.                  |
| 9 Other employee benefits   | 33,062,673.           | 26,329,506.                     | 4,588,383.                             | 2,144,784.                  |
| 10 Payroll taxes  | 25,864,559.           | 21,193,030.                     | 3,183,444.                             | 1,488,085.                  |
| 11 Fees for services (non-employees):   |                       |                                 |  |                             |
| a Management  | 541,219.              | 539,216.                        |  | 2,003.                      |
| b Legal   | 1,901,056.            | 102,808.                        | 1,798,248.                             |                             |
| c Accounting  | 658,363.              | 15,312.                         | 633,051.                               | 10,000.                     |
| d Lobbying  | 32,270.               |                                 | 32,270.                                |                             |
| e Professional fundraising services. See Part IV, line 17   |                       |                                 |  |                             |
| f Investment management fees  | 5,849,690.            |                                 | 5,849,690.                             |                             |
| g Other. (If line 11g amount exceeds 10% of line 25, column (A) amount, list line 11g expenses on Sch. O.)  | 91,019,804.           | 84,356,650.                     | 3,408,556.                             | 3,254,598.                  |
| 12 Advertising and promotion  | 1,873,788.            | 1,730,724.                      | 86,183.                                | 56,881.                     |
| 13 Office expenses  | 22,464,424.           | 18,965,278.                     | 1,005,159.                             | 2,493,987.                  |
| 14 Information technology   | 15,693,656.           | 6,464,869.                      | 8,817,112.                             | 411,675.                    |
| 15 Royalties  | 642,356.              | 640,132.                        | 2,224.                                 |                             |
| 16 Occupancy  | 45,474,531.           | 42,198,630.                     | 3,070,127.                             | 205,774.                    |
| 17 Travel   | 27,692,850.           | 24,583,260.                     | 1,309,236.                             | 1,800,354.                  |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials   |                       |                                 |  |                             |
| 19 Conferences, conventions, and meetings   | 2,366,646.            | 2,142,583.                      | 142,380.                               | 81,683.                     |
| 20 Interest   | 48,609,499.           | 44,101,471.                     | 4,485,050.                             | 22,978.                     |
| 21 Payments to affiliates   |                       |                                 |  |                             |
| 22 Depreciation, depletion, and amortization  | 66,581,965.           | 61,772,620.                     | 4,512,394.                             | 296,951.                    |
| 23 Insurance  | 1,180,019.            | 168,231.                        | 984,251.                               | 27,537.                     |
| 24 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule O.) |                       |                                 |  |                             |
| a Geisel Restructuring Ex   | 53,458,498.           | 53,458,498.                     |  |                             |
| b Other expenses  | 46,168,624.           | 41,465,235.                     | 3,747,340.                             | 956,049.                    |
| c Net loss on Extinguishm   | 31,731,563.           | 30,823,603.                     | 892,800.                               | 15,160.                     |
| d Purchase for resale   | 20,556,737.           | 20,499,180.                     | 51,144.                                | 6,413.                      |
| e All other expenses  |                       |                                 |  |                             |
| 25 Total functional expenses. Add lines 1 through 24e   | 1,191,229,177.        | 1,044,709,554.                  | 105,851,156.                           | 40,668,467.                 |
| 26 Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation.                                     |                       |                                 |  |                             |

Check here  if following SOP 98-2 (ASC 958-720)

**Part X Balance Sheet**

Check if Schedule O contains a response or note to any line in this Part X

|   |  | (A)                       |                | (B)            |          |
|---|--|---------------------------|----------------|----------------|----------|
|   |  | Beginning of year         |                | End of year    |          |
| <b>Assets</b>   | <b>1</b> Cash - non-interest-bearing .....   | 16,210,449.               | <b>1</b>       | 8,346,640.     |          |
|   | <b>2</b> Savings and temporary cash investments .....  | 271,237,986.              | <b>2</b>       | 198,534,394.   |          |
|   | <b>3</b> Pledges and grants receivable, net .....  | 186,371,870.              | <b>3</b>       | 229,503,134.   |          |
|   | <b>4</b> Accounts receivable, net .....  | 26,113,844.               | <b>4</b>       | 28,108,934.    |          |
|   | <b>5</b> Loans and other receivables from current and former officers, directors, trustees, key employees, and highest compensated employees. Complete Part II of Schedule L .....   |                           |                |                | <b>5</b> |
|   | <b>6</b> Loans and other receivables from other disqualified persons (as defined under section 4958(f)(1)), persons described in section 4958(c)(3)(B), and contributing employers and sponsoring organizations of section 501(c)(9) voluntary employees' beneficiary organizations (see instr). Complete Part II of Sch L ..... |                           |                |                | <b>6</b> |
|   | <b>7</b> Notes and loans receivable, net .....   | 80,252,957.               | <b>7</b>       | 82,793,156.    |          |
|   | <b>8</b> Inventories for sale or use .....   | 2,780,465.                | <b>8</b>       | 2,488,768.     |          |
|   | <b>9</b> Prepaid expenses and deferred charges .....   | 12,899,590.               | <b>9</b>       | 19,473,032.    |          |
|   | <b>10a</b> Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D .....   | <b>10a</b> 1,790,123,664. |                |                |          |
|   | <b>b</b> Less: accumulated depreciation .....  | <b>10b</b> 835,201,389.   |                |                |          |
|   | <b>11</b> Investments - publicly traded securities .....   | 1,571,548,549.            | <b>11</b>      | 1,472,363,629. |          |
|   | <b>12</b> Investments - other securities. See Part IV, line 11 .....   | 4,107,214,260.            | <b>12</b>      | 4,197,217,130. |          |
|   | <b>13</b> Investments - program-related. See Part IV, line 11 .....  |                           | <b>13</b>      |                |          |
|   | <b>14</b> Intangible assets .....  | 3,418,272.                | <b>14</b>      | 2,292,116.     |          |
|   | <b>15</b> Other assets. See Part IV, line 11 .....   | 18,488,837.               | <b>15</b>      | 60,036,605.    |          |
| <b>16 Total assets.</b> Add lines 1 through 15 (must equal line 34) ..... | 7,265,439,165.   | <b>16</b>                 | 7,256,079,813. |                |          |
| <b>Liabilities</b>  | <b>17</b> Accounts payable and accrued expenses .....  | 64,112,375.               | <b>17</b>      | 98,204,585.    |          |
|   | <b>18</b> Grants payable .....   |                           | <b>18</b>      |                |          |
|   | <b>19</b> Deferred revenue .....   | 42,522,931.               | <b>19</b>      | 41,047,680.    |          |
|   | <b>20</b> Tax-exempt bond liabilities .....  | 533,739,998.              | <b>20</b>      | 545,064,999.   |          |
|   | <b>21</b> Escrow or custodial account liability. Complete Part IV of Schedule D .....  | 50,668,620.               | <b>21</b>      | 49,526,886.    |          |
|   | <b>22</b> Loans and other payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L .....   |                           | <b>22</b>      |                |          |
|   | <b>23</b> Secured mortgages and notes payable to unrelated third parties .....   | 47,567,583.               | <b>23</b>      | 46,064,811.    |          |
|   | <b>24</b> Unsecured notes and loans payable to unrelated third parties .....   | 512,600,000.              | <b>24</b>      | 656,300,000.   |          |
|   | <b>25</b> Other liabilities (including federal income tax, payables to related third parties, and other liabilities not included on lines 17-24). Complete Part X of Schedule D .....  | 699,908,927.              | <b>25</b>      | 806,565,636.   |          |
|   | <b>26 Total liabilities.</b> Add lines 17 through 25 .....   | 1,951,120,434.            | <b>26</b>      | 2,242,774,597. |          |
| <b>Net Assets or Fund Balances</b>  | <b>Organizations that follow SFAS 117 (ASC 958), check here</b> <input checked="" type="checkbox"/> <b>and complete lines 27 through 29, and lines 33 and 34.</b>  |                           |                |                |          |
|   | <b>27</b> Unrestricted net assets .....  | 1,298,045,779.            | <b>27</b>      | 1,090,902,792. |          |
|   | <b>28</b> Temporarily restricted net assets .....  | 2,772,957,507.            | <b>28</b>      | 2,570,505,674. |          |
|   | <b>29</b> Permanently restricted net assets .....  | 1,243,315,445.            | <b>29</b>      | 1,351,896,750. |          |
|   | <b>Organizations that do not follow SFAS 117 (ASC 958), check here</b> <input type="checkbox"/> <b>and complete lines 30 through 34.</b>   |                           |                |                |          |
|   | <b>30</b> Capital stock or trust principal, or current funds .....   |                           | <b>30</b>      |                |          |
|   | <b>31</b> Paid-in or capital surplus, or land, building, or equipment fund .....   |                           | <b>31</b>      |                |          |
|   | <b>32</b> Retained earnings, endowment, accumulated income, or other funds .....   |                           | <b>32</b>      |                |          |
| <b>33</b> Total net assets or fund balances .....                         | 5,314,318,731.   | <b>33</b>                 | 5,013,305,216. |                |          |
| <b>34</b> Total liabilities and net assets/fund balances .....            | 7,265,439,165.   | <b>34</b>                 | 7,256,079,813. |                |          |

**Part XI Reconciliation of Net Assets**

Check if Schedule O contains a response or note to any line in this Part XI

|           |  |           |                |
|-----------|--|-----------|----------------|
| <b>1</b>  | Total revenue (must equal Part VIII, column (A), line 12)  | <b>1</b>  | 1,196,784,087. |
| <b>2</b>  | Total expenses (must equal Part IX, column (A), line 25)   | <b>2</b>  | 1,191,229,177. |
| <b>3</b>  | Revenue less expenses. Subtract line 2 from line 1   | <b>3</b>  | 5,554,910.     |
| <b>4</b>  | Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))                      | <b>4</b>  | 5,314,318,731. |
| <b>5</b>  | Net unrealized gains (losses) on investments   | <b>5</b>  | -338,249,493.  |
| <b>6</b>  | Donated services and use of facilities   | <b>6</b>  |                |
| <b>7</b>  | Investment expenses  | <b>7</b>  |                |
| <b>8</b>  | Prior period adjustments   | <b>8</b>  |                |
| <b>9</b>  | Other changes in net assets or fund balances (explain in Schedule O)   | <b>9</b>  | 31,681,068.    |
| <b>10</b> | Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33, column (B)) | <b>10</b> | 5,013,305,216. |

**Part XII Financial Statements and Reporting**

Check if Schedule O contains a response or note to any line in this Part XII

|   |  | Yes | No |
|---|--|-----|----|
| <b>1</b>  | Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other   |     |    |
| If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule O.   |  |     |    |
| <b>2a</b>   | Were the organization's financial statements compiled or reviewed by an independent accountant?  |     | X  |
| If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed on a separate basis, consolidated basis, or both: |  |     |    |
| <input type="checkbox"/> Separate basis <input type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis                 |  |     |    |
| <b>b</b>  | Were the organization's financial statements audited by an independent accountant?   | X   |    |
| If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate basis, consolidated basis, or both:              |  |     |    |
| <input type="checkbox"/> Separate basis <input checked="" type="checkbox"/> Consolidated basis <input type="checkbox"/> Both consolidated and separate basis      |  |     |    |
| <b>c</b>  | If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | X   |    |
| If the organization changed either its oversight process or selection process during the tax year, explain in Schedule O.   |  |     |    |
| <b>3a</b>   | As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?   | X   |    |
| <b>b</b>  | If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required audit or audits, explain why in Schedule O and describe any steps taken to undergo such audits     | X   |    |

Form 990 (2015)

**SCHEDULE A**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Public Charity Status and Public Support**

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.  
▶ Attach to Form 990 or Form 990-EZ.

▶ Information about Schedule A (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2015**

Open to Public Inspection

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

**Part I Reason for Public Charity Status** (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 11, check only one box.)

- 1  A church, convention of churches, or association of churches described in **section 170(b)(1)(A)(i)**.
- 2  A school described in **section 170(b)(1)(A)(ii)**. (Attach Schedule E (Form 990 or 990-EZ).)
- 3  A hospital or a cooperative hospital service organization described in **section 170(b)(1)(A)(iii)**.
- 4  A medical research organization operated in conjunction with a hospital described in **section 170(b)(1)(A)(iii)**. Enter the hospital's name, city, and state: \_\_\_\_\_
- 5  An organization operated for the benefit of a college or university owned or operated by a governmental unit described in **section 170(b)(1)(A)(iv)**. (Complete Part II.)
- 6  A federal, state, or local government or governmental unit described in **section 170(b)(1)(A)(v)**.
- 7  An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 8  A community trust described in **section 170(b)(1)(A)(vi)**. (Complete Part II.)
- 9  An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See **section 509(a)(2)**. (Complete Part III.)
- 10  An organization organized and operated exclusively to test for public safety. See **section 509(a)(4)**.
- 11  An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in **section 509(a)(1)** or **section 509(a)(2)**. See **section 509(a)(3)**. Check the box in lines 11a through 11d that describes the type of supporting organization and complete lines 11e, 11f, and 11g.
  - a  **Type I.** A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. **You must complete Part IV, Sections A and B.**
  - b  **Type II.** A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). **You must complete Part IV, Sections A and C.**
  - c  **Type III functionally integrated.** A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). **You must complete Part IV, Sections A, D, and E.**
  - d  **Type III non-functionally integrated.** A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). **You must complete Part IV, Sections A and D, and Part V.**
  - e  Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization.
  - f Enter the number of supported organizations .....
  - g Provide the following information about the supported organization(s).

| (i) Name of supported organization | (ii) EIN | (iii) Type of organization (described on lines 1-9 above (see instructions)) | (iv) Is the organization listed in your governing document? |    | (v) Amount of monetary support (see instructions) | (vi) Amount of other support (see instructions) |
|------------------------------------|----------|--|---|----|---|---|
|                                    |          |  | Yes   | No |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
|                                    |          |  |   |    |   |   |
| <b>Total</b>                       |          |  |   |    |   |   |

**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2011     | (b) 2012     | (c) 2013     | (d) 2014     | (e) 2015     | (f) Total   |
|--|--------------|--------------|--------------|--------------|--------------|-------------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....  | 332,464,631. | 333,926,852. | 328,376,339. | 376,972,265. | 389,222,461. | 1760962548. |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....   |              |              |              |              |              |             |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge ...   |              |              |              |              |              |             |
| <b>4 Total.</b> Add lines 1 through 3 .....  | 332,464,631. | 333,926,852. | 328,376,339. | 376,972,265. | 389,222,461. | 1760962548. |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) ..... |              |              |              |              |              |             |
| <b>6 Public support.</b> Subtract line 5 from line 4.  |              |              |              |              |              | 1760962548. |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2011     | (b) 2012     | (c) 2013     | (d) 2014     | (e) 2015                 | (f) Total                |
|--|--------------|--------------|--------------|--------------|--------------------------|--------------------------|
| <b>7</b> Amounts from line 4 .....   | 332,464,631. | 333,926,852. | 328,376,339. | 376,972,265. | 389,222,461.             | 1760962548.              |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources ...  | 83,590,566.  | 77,282,857.  | 72,389,012.  | 76,467,488.  | 79,292,998.              | 389,022,921.             |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on ...  |              | 15,407,679.  | 7,751,255.   | 24,132,825.  | 0.                       | 47,291,759.              |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....  | 7,137,463.   | 4,346,678.   | 5,368,452.   | 1,845,165.   | 7,652,192.               | 26,349,950.              |
| <b>11 Total support.</b> Add lines 7 through 10  |              |              |              |              |                          | 2223627178.              |
| <b>12</b> Gross receipts from related activities, etc. (see instructions) .....  |              |              |              |              | <b>12</b> 2,403,131,054. |                          |
| <b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ..... |              |              |              |              |                          | <input type="checkbox"/> |

**Section C. Computation of Public Support Percentage**

|   |           |                                     |
|---|-----------|-------------------------------------|
| <b>14</b> Public support percentage for 2015 (line 6, column (f) divided by line 11, column (f)) .....  | <b>14</b> | 79.19 %                             |
| <b>15</b> Public support percentage from 2014 Schedule A, Part II, line 14 .....  | <b>15</b> | 78.93 %                             |
| <b>16a 33 1/3% support test - 2015.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....  |           | <input checked="" type="checkbox"/> |
| <b>b 33 1/3% support test - 2014.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3% or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization .....   |           | <input type="checkbox"/>            |
| <b>17a 10% -facts-and-circumstances test - 2015.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization .....    |           | <input type="checkbox"/>            |
| <b>b 10% -facts-and-circumstances test - 2014.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part VI how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ..... |           | <input type="checkbox"/>            |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions .....  |           | <input type="checkbox"/>            |



**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ►   | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.") .....   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose ..... |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513 .....   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf .....  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge .....  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1 through 5 .....   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons .....  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year .....           |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b .....  |          |          |          |          |          |           |
| <b>8 Public support.</b> (Subtract line 7c from line 6.)  |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ►   | (a) 2011 | (b) 2012 | (c) 2013 | (d) 2014 | (e) 2015 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6 .....  |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources ..... |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975 .....                          |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b .....  |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on .....     |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) .....                                 |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)  |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**

**Section C. Computation of Public Support Percentage**

|  |           |   |
|--|-----------|---|
| <b>15</b> Public support percentage for 2015 (line 8, column (f) divided by line 13, column (f)) ..... | <b>15</b> | % |
| <b>16</b> Public support percentage from 2014 Schedule A, Part III, line 15 .....                      | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|   |           |   |
|---|-----------|---|
| <b>17</b> Investment income percentage for 2015 (line 10c, column (f) divided by line 13, column (f)) ..... | <b>17</b> | % |
| <b>18</b> Investment income percentage from 2014 Schedule A, Part III, line 17 .....                        | <b>18</b> | % |

**19a 33 1/3% support tests - 2015.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3%, and line 17 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**b 33 1/3% support tests - 2014.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3%, and line 18 is not more than 33 1/3%, check this box and **stop here**. The organization qualifies as a publicly supported organization

**20 Private foundation.** If the organization did not check a box on line 14, 19a, or 19b, check this box and see instructions

**Part IV Supporting Organizations**

(Complete only if you checked a box in line 11 on Part I. If you checked 11a of Part I, complete Sections A and B. If you checked 11b of Part I, complete Sections A and C. If you checked 11c of Part I, complete Sections A, D, and E. If you checked 11d of Part I, complete Sections A and D, and complete Part V.)

**Section A. All Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Are all of the organization's supported organizations listed by name in the organization's governing documents? <i>If "No" describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.</i>   |     |    |
| <b>2</b> Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? <i>If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).</i>   |     |    |
| <b>3a</b> Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? <i>If "Yes," answer (b) and (c) below.</i>   |     |    |
| <b>b</b> Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? <i>If "Yes," describe in Part VI when and how the organization made the determination.</i>   |     |    |
| <b>c</b> Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? <i>If "Yes," explain in Part VI what controls the organization put in place to ensure such use.</i>  |     |    |
| <b>4a</b> Was any supported organization not organized in the United States ("foreign supported organization")? <i>If "Yes," and if you checked 11a or 11b in Part I, answer (b) and (c) below.</i>  |     |    |
| <b>b</b> Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? <i>If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.</i>  |     |    |
| <b>c</b> Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? <i>If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.</i>   |     |    |
| <b>5a</b> Did the organization add, substitute, or remove any supported organizations during the tax year? <i>If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).</i> |     |    |
| <b>b Type I or Type II only.</b> Was any added or substituted supported organization part of a class already designated in the organization's organizing document?   |     |    |
| <b>c Substitutions only.</b> Was the substitution the result of an event beyond the organization's control?  |     |    |
| <b>6</b> Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>7</b> Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>   |     |    |
| <b>8</b> Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? <i>If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).</i>  |     |    |
| <b>9a</b> Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>b</b> Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? <i>If "Yes," provide detail in Part VI.</i>  |     |    |
| <b>c</b> Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? <i>If "Yes," provide detail in Part VI.</i>   |     |    |
| <b>10a</b> Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? <i>If "Yes," answer 10b below.</i>   |     |    |
| <b>b</b> Did the organization have any excess business holdings in the tax year? <i>(Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)</i>   |     |    |

**Part IV Supporting Organizations** (continued)

|  | Yes | No |
|--|-----|----|
| <b>11</b> Has the organization accepted a gift or contribution from any of the following persons?  |     |    |
| <b>a</b> A person who directly or indirectly controls, either alone or together with persons described in (b) and (c) below, the governing body of a supported organization? |     |    |
| <b>b</b> A family member of a person described in (a) above?   |     |    |
| <b>c</b> A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.   |     |    |

**Section B. Type I Supporting Organizations**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Did the directors, trustees, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove directors or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year. |     |    |
| <b>2</b> Did the organization operate for the benefit of any supported organization other than the supported organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated, supervised, or controlled the supporting organization.   |     |    |

**Section C. Type II Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s). |     |    |

**Section D. All Type III Supporting Organizations**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided? |     |    |
| <b>2</b> Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).  |     |    |
| <b>3</b> By reason of the relationship described in (2), did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's supported organizations played in this regard.   |     |    |

**Section E. Type III Functionally-Integrated Supporting Organizations**

|  |     |    |
|--|-----|----|
| <b>1</b> Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions):   |     |    |
| <b>a</b> <input type="checkbox"/> The organization satisfied the Activities Test. Complete line 2 below.   |     |    |
| <b>b</b> <input type="checkbox"/> The organization is the parent of each of its supported organizations. Complete line 3 below.  |     |    |
| <b>c</b> <input type="checkbox"/> The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see instructions).  |     |    |
| <b>2</b> Activities Test. Answer (a) and (b) below.  |     |    |
| <b>a</b> Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted substantially all of its activities. | Yes | No |
| <b>b</b> Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities but for the organization's involvement.  |     |    |
| <b>3</b> Parent of Supported Organizations. Answer (a) and (b) below.  |     |    |
| <b>a</b> Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? Provide details in Part VI.  |     |    |
| <b>b</b> Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.   |     |    |

**Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations**

1  Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970. See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E.

| Section A - Adjusted Net Income |  | (A) Prior Year | (B) Current Year (optional) |
|---------------------------------|--|----------------|-----------------------------|
| 1                               | Net short-term capital gain  | 1              |                             |
| 2                               | Recoveries of prior-year distributions   | 2              |                             |
| 3                               | Other gross income (see instructions)  | 3              |                             |
| 4                               | Add lines 1 through 3  | 4              |                             |
| 5                               | Depreciation and depletion   | 5              |                             |
| 6                               | Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions) | 6              |                             |
| 7                               | Other expenses (see instructions)  | 7              |                             |
| 8                               | <b>Adjusted Net Income</b> (subtract lines 5, 6 and 7 from line 4)   | 8              |                             |

| Section B - Minimum Asset Amount |   | (A) Prior Year | (B) Current Year (optional) |
|----------------------------------|---|----------------|-----------------------------|
| 1                                | Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): |                |                             |
| a                                | Average monthly value of securities   | 1a             |                             |
| b                                | Average monthly cash balances   | 1b             |                             |
| c                                | Fair market value of other non-exempt-use assets  | 1c             |                             |
| d                                | <b>Total</b> (add lines 1a, 1b, and 1c)   | 1d             |                             |
| e                                | <b>Discount</b> claimed for blockage or other factors (explain in detail in Part VI):   |                |                             |
| 2                                | Acquisition indebtedness applicable to non-exempt-use assets  | 2              |                             |
| 3                                | Subtract line 2 from line 1d  | 3              |                             |
| 4                                | Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount, see instructions).                                 | 4              |                             |
| 5                                | Net value of non-exempt-use assets (subtract line 4 from line 3)  | 5              |                             |
| 6                                | Multiply line 5 by .035   | 6              |                             |
| 7                                | Recoveries of prior-year distributions  | 7              |                             |
| 8                                | <b>Minimum Asset Amount</b> (add line 7 to line 6)  | 8              |                             |

| Section C - Distributable Amount |   | (A) Prior Year | Current Year |
|----------------------------------|---|----------------|--------------|
| 1                                | Adjusted net income for prior year (from Section A, line 8, Column A)   | 1              |              |
| 2                                | Enter 85% of line 1   | 2              |              |
| 3                                | Minimum asset amount for prior year (from Section B, line 8, Column A)  | 3              |              |
| 4                                | Enter greater of line 2 or line 3   | 4              |              |
| 5                                | Income tax imposed in prior year  | 5              |              |
| 6                                | <b>Distributable Amount.</b> Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions)  | 6              |              |
| 7                                | <input type="checkbox"/> Check here if the current year is the organization's first as a non-functionally-integrated Type III supporting organization (see instructions). |                |              |

**Part V** Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

| Section D - Distributions   | Current Year |
|---|--------------|
| <b>1</b> Amounts paid to supported organizations to accomplish exempt purposes  |              |
| <b>2</b> Amounts paid to perform activity that directly furthers exempt purposes of supported organizations, in excess of income from activity              |              |
| <b>3</b> Administrative expenses paid to accomplish exempt purposes of supported organizations  |              |
| <b>4</b> Amounts paid to acquire exempt-use assets  |              |
| <b>5</b> Qualified set-aside amounts (prior IRS approval required)  |              |
| <b>6</b> Other distributions (describe in <b>Part VI</b> ). See instructions.   |              |
| <b>7 Total annual distributions.</b> Add lines 1 through 6.   |              |
| <b>8</b> Distributions to attentive supported organizations to which the organization is responsive (provide details in <b>Part VI</b> ). See instructions. |              |
| <b>9</b> Distributable amount for 2015 from Section C, line 6   |              |
| <b>10</b> Line 8 amount divided by Line 9 amount  |              |

| Section E - Distribution Allocations (see instructions)  | (i)<br>Excess Distributions | (ii)<br>Underdistributions<br>Pre-2015 | (iii)<br>Distributable<br>Amount for 2015 |
|--|-----------------------------|--|---|
| <b>1</b> Distributable amount for 2015 from Section C, line 6  |                             |  |   |
| <b>2</b> Underdistributions, if any, for years prior to 2015 (reasonable cause required-see instructions)  |                             |  |   |
| <b>3</b> Excess distributions carryover, if any, to 2015:  |                             |  |   |
| <b>a</b>   |                             |  |   |
| <b>b</b>   |                             |  |   |
| <b>c</b>   |                             |  |   |
| <b>d</b> From 2013   |                             |  |   |
| <b>e</b> From 2014   |                             |  |   |
| <b>f Total</b> of lines 3a through e   |                             |  |   |
| <b>g</b> Applied to underdistributions of prior years  |                             |  |   |
| <b>h</b> Applied to 2015 distributable amount  |                             |  |   |
| <b>i</b> Carryover from 2010 not applied (see instructions)  |                             |  |   |
| <b>j</b> Remainder. Subtract lines 3g, 3h, and 3i from 3f.   |                             |  |   |
| <b>4</b> Distributions for 2015 from Section D, line 7: \$   |                             |  |   |
| <b>a</b> Applied to underdistributions of prior years  |                             |  |   |
| <b>b</b> Applied to 2015 distributable amount  |                             |  |   |
| <b>c</b> Remainder. Subtract lines 4a and 4b from 4.   |                             |  |   |
| <b>5</b> Remaining underdistributions for years prior to 2015, if any. Subtract lines 3g and 4a from line 2 (if amount greater than zero, see instructions). |                             |  |   |
| <b>6</b> Remaining underdistributions for 2015. Subtract lines 3h and 4b from line 1 (if amount greater than zero, see instructions).                        |                             |  |   |
| <b>7 Excess distributions carryover to 2016.</b> Add lines 3j and 4c.  |                             |  |   |
| <b>8</b> Breakdown of line 7:  |                             |  |   |
| <b>a</b>   |                             |  |   |
| <b>b</b>   |                             |  |   |
| <b>c</b> Excess from 2013  |                             |  |   |
| <b>d</b> Excess from 2014  |                             |  |   |
| <b>e</b> Excess from 2015  |                             |  |   |

Schedule A (Form 990 or 990-EZ) 2015

**Part VI** **Supplemental Information.** Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

Part II, Line 10

Other income consists of income from split interest distributions, fundraising events and other miscellaneous income.

**SCHEDULE C**  
**(Form 990 or 990-EZ)**

**Political Campaign and Lobbying Activities**

OMB No. 1545-0047

**2015**

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

- ▶ **Complete if the organization is described below. ▶ Attach to Form 990 or Form 990-EZ.**
- ▶ **Information about Schedule C (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

**If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then**

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

**If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then**

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

**If the organization answered "Yes," on Form 990, Part IV, line 5 (Proxy Tax) (see separate instructions) or Form 990-EZ, Part V, line 35c (Proxy Tax) (see separate instructions), then**

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

|  |   |
|--|---|
| Name of organization<br><b>Trustees of Dartmouth College</b> | Employer identification number<br><b>02-0222111</b> |
|--|---|

**Part I-A Complete if the organization is exempt under section 501(c) or is a section 527 organization.**

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ..... ▶ \$ \_\_\_\_\_
- 3 Volunteer hours ..... \_\_\_\_\_

**Part I-B Complete if the organization is exempt under section 501(c)(3).**

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ..... ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year? .....  Yes  No
- 4a Was a correction made? .....  Yes  No
- b If "Yes," describe in Part IV.

**Part I-C Complete if the organization is exempt under section 501(c), except section 501(c)(3).**

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ..... ▶ \$ \_\_\_\_\_
- 3 Total exempt function expenditures. Add lines 1 and 2. Enter here and on Form 1120-POL, line 17b ..... ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file **Form 1120-POL** for this year? .....  Yes  No
- 5 Enter the names, addresses and employer identification number (EIN) of all section 527 political organizations to which the filing organization made payments. For each organization listed, enter the amount paid from the filing organization's funds. Also enter the amount of political contributions received that were promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0-. | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0-. |
|----------|-------------|---------|---|--|
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |
|          |             |         |   |  |

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. Schedule C (Form 990 or 990-EZ) 2015

LHA  
532041  
10-05-15

**Part II-A Complete if the organization is exempt under section 501(c)(3) and filed Form 5768 (election under section 501(h)).**

- A** Check  if the filing organization belongs to an affiliated group (and list in Part IV each affiliated group member's name, address, EIN, expenses, and share of excess lobbying expenditures).
- B** Check  if the filing organization checked box A and "limited control" provisions apply.

| <b>Limits on Lobbying Expenditures</b><br>(The term "expenditures" means amounts paid or incurred.)  | (a) Filing organization's totals                   | (b) Affiliated group totals        |                    |                               |   |  |   |  |  |   |                   |              |  |  |
|--|--|------------------------------------|--------------------|-------------------------------|---|--|---|--|--|---|-------------------|--------------|--|--|
| <b>1a</b> Total lobbying expenditures to influence public opinion (grass roots lobbying) .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>b</b> Total lobbying expenditures to influence a legislative body (direct lobbying) .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>c</b> Total lobbying expenditures (add lines 1a and 1b) .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>d</b> Other exempt purpose expenditures .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>e</b> Total exempt purpose expenditures (add lines 1c and 1d) .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>f</b> Lobbying nontaxable amount. Enter the amount from the following table in both columns.  |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <table border="1" style="width:100%; border-collapse: collapse;"> <thead> <tr> <th style="width:35%;">If the amount on line 1e, column (a) or (b) is:</th> <th style="width:65%;">The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table> | If the amount on line 1e, column (a) or (b) is:    | The lobbying nontaxable amount is: | Not over \$500,000 | 20% of the amount on line 1e. | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | Over \$17,000,000 | \$1,000,000. |  |  |
| If the amount on line 1e, column (a) or (b) is:  | The lobbying nontaxable amount is:                 |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Not over \$500,000   | 20% of the amount on line 1e.                      |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$500,000 but not over \$1,000,000  | \$100,000 plus 15% of the excess over \$500,000.   |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,000,000 but not over \$1,500,000  | \$175,000 plus 10% of the excess over \$1,000,000. |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,500,000 but not over \$17,000,000   | \$225,000 plus 5% of the excess over \$1,500,000.  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$17,000,000  | \$1,000,000.                                       |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>g</b> Grassroots nontaxable amount (enter 25% of line 1f) .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>h</b> Subtract line 1g from line 1a. If zero or less, enter -0- .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>i</b> Subtract line 1f from line 1c. If zero or less, enter -0- .....   |  |                                    |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>j</b> If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? .....   | <input type="checkbox"/> Yes                       | <input type="checkbox"/> No        |                    |                               |   |  |   |  |  |   |                   |              |  |  |

**4-Year Averaging Period Under section 501(h)**  
(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the separate instructions for lines 2a through 2f.)

| <b>Lobbying Expenditures During 4-Year Averaging Period</b>         |          |          |          |          |           |
|---|----------|----------|----------|----------|-----------|
| Calendar year<br>(or fiscal year beginning in)                      | (a) 2012 | (b) 2013 | (c) 2014 | (d) 2015 | (e) Total |
| <b>2a</b> Lobbying nontaxable amount                                |          |          |          |          |           |
| <b>b</b> Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          |           |
| <b>c</b> Total lobbying expenditures                                |          |          |          |          |           |
| <b>d</b> Grassroots nontaxable amount                               |          |          |          |          |           |
| <b>e</b> Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          |           |
| <b>f</b> Grassroots lobbying expenditures                           |          |          |          |          |           |



**Part II-B Complete if the organization is exempt under section 501(c)(3) and has NOT filed Form 5768 (election under section 501(h)).**

| For each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed description of the lobbying activity.   | (a) |    | (b)     |
|--|-----|----|---------|
|  | Yes | No | Amount  |
| <b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |         |
| <b>a</b> Volunteers?   |     | X  |         |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  | X   |    |         |
| <b>c</b> Media advertisements?   |     | X  |         |
| <b>d</b> Mailings to members, legislators, or the public?  | X   |    |         |
| <b>e</b> Publications, or published or broadcast statements?   |     | X  |         |
| <b>f</b> Grants to other organizations for lobbying purposes?  | X   |    | 32,270. |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?   | X   |    | 13,345. |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?   |     | X  |         |
| <b>i</b> Other activities?   |     | X  |         |
| <b>j</b> Total. Add lines 1c through 1i  |     |    | 45,615. |
| <b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |     | X  |         |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912   |     |    |         |
| <b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |     |    |         |
| <b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |     |    |         |

**Part III-A Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6).**

|  | Yes | No |
|--|-----|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members?                      | 1   |    |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?                 | 2   |    |
| <b>3</b> Did the organization agree to carry over lobbying and political expenditures from the prior year? | 3   |    |

**Part III-B Complete if the organization is exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No," OR (b) Part III-A, line 3, is answered "Yes."**

|   |    |  |
|---|----|--|
| <b>1</b> Dues, assessments and similar amounts from members   | 1  |  |
| <b>2</b> Section 162(e) nondeductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).   |    |  |
| <b>a</b> Current year   | 2a |  |
| <b>b</b> Carryover from last year   | 2b |  |
| <b>c</b> Total  | 2c |  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  | 3  |  |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | 4  |  |
| <b>5</b> Taxable amount of lobbying and political expenditures (see instructions)   | 5  |  |

**Part IV Supplemental Information**

Provide the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliated group list); Part II-A, lines 1 and 2 (see instructions); and Part II-B, line 1. Also, complete this part for any additional information.

**Part II-B, Line 1, Lobbying Activities:**

Testimony was delivered to various committees of the State of New Hampshire Legislature for matters concerning higher education.

Joined with NACUBO and other universities to hire a lobbying firm to work on amendments to the Commodity Exchange Act that are of concern to

**Part IV** Supplemental Information (continued)

higher education.

Meetings were held with US Senators and Congressional Representatives to discuss matters relating to federally funded research programs.

**SCHEDULE D**  
**(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Financial Statements**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.  
▶ Attach to Form 990.

▶ Information about Schedule D (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2015**  
Open to Public Inspection

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

**Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts.** Complete if the organization answered "Yes" on Form 990, Part IV, line 6.

|   | (a) Donor advised funds   | (b) Funds and other accounts |
|---|---|------------------------------|
| 1 Total number at end of year .....   | 29  |                              |
| 2 Aggregate value of contributions to (during year) .....   | 14,493,657.   |                              |
| 3 Aggregate value of grants from (during year) .....  | 4,448,894.  |                              |
| 4 Aggregate value at end of year .....  | 33,988,831.   |                              |
| 5 Did the organization inform all donors and donor advisors in writing that the assets held in donor advised funds are the organization's property, subject to the organization's exclusive legal control? .....  | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |                              |
| 6 Did the organization inform all grantees, donors, and donor advisors in writing that grant funds can be used only for charitable purposes and not for the benefit of the donor or donor advisor, or for any other purpose conferring impermissible private benefit? ..... | <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No |                              |

**Part II Conservation Easements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 7.

1 Purpose(s) of conservation easements held by the organization (check all that apply).

Preservation of land for public use (e.g., recreation or education)  Preservation of a historically important land area

Protection of natural habitat  Preservation of a certified historic structure

Preservation of open space

2 Complete lines 2a through 2d if the organization held a qualified conservation contribution in the form of a conservation easement on the last day of the tax year.

|  | Held at the End of the Tax Year |
|--|---------------------------------|
| a Total number of conservation easements .....   | 2a                              |
| b Total acreage restricted by conservation easements .....   | 2b                              |
| c Number of conservation easements on a certified historic structure included in (a) .....   | 2c                              |
| d Number of conservation easements included in (c) acquired after 8/17/06, and not on a historic structure listed in the National Register ..... | 2d                              |

3 Number of conservation easements modified, transferred, released, extinguished, or terminated by the organization during the tax year ▶ \_\_\_\_\_

4 Number of states where property subject to conservation easement is located ▶ \_\_\_\_\_

5 Does the organization have a written policy regarding the periodic monitoring, inspection, handling of violations, and enforcement of the conservation easements it holds? .....

Yes  No

6 Staff and volunteer hours devoted to monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \_\_\_\_\_

7 Amount of expenses incurred in monitoring, inspecting, handling of violations, and enforcing conservation easements during the year ▶ \$ \_\_\_\_\_

8 Does each conservation easement reported on line 2(d) above satisfy the requirements of section 170(h)(4)(B)(i) and section 170(h)(4)(B)(ii)? .....

Yes  No

9 In Part XIII, describe how the organization reports conservation easements in its revenue and expense statement, and balance sheet, and include, if applicable, the text of the footnote to the organization's financial statements that describes the organization's accounting for conservation easements.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets.** Complete if the organization answered "Yes" on Form 990, Part IV, line 8.

1a If the organization elected, as permitted under SFAS 116 (ASC 958), not to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide, in Part XIII, the text of the footnote to its financial statements that describes these items.

b If the organization elected, as permitted under SFAS 116 (ASC 958), to report in its revenue statement and balance sheet works of art, historical treasures, or other similar assets held for public exhibition, education, or research in furtherance of public service, provide the following amounts relating to these items:

(i) Revenue included on Form 990, Part VIII, line 1 .....

▶ \$ \_\_\_\_\_

(ii) Assets included in Form 990, Part X .....

▶ \$ \_\_\_\_\_

2 If the organization received or held works of art, historical treasures, or other similar assets for financial gain, provide the following amounts required to be reported under SFAS 116 (ASC 958) relating to these items:

a Revenue included on Form 990, Part VIII, line 1 .....

▶ \$ \_\_\_\_\_

b Assets included in Form 990, Part X .....

▶ \$ \_\_\_\_\_

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets** (continued)

3 Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its collection items (check all that apply):

- a  Public exhibition
- b  Scholarly research
- c  Preservation for future generations
- d  Loan or exchange programs
- e  Other \_\_\_\_\_

4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.

5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Escrow and Custodial Arrangements.** Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.

1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No

b If "Yes," explain the arrangement in Part XIII and complete the following table:

|                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |

2a Did the organization include an amount on Form 990, Part X, line 21, for escrow or custodial account liability?  Yes  No

b If "Yes," explain the arrangement in Part XIII. Check here if the explanation has been provided on Part XIII

**Part V Endowment Funds.** Complete if the organization answered "Yes" on Form 990, Part IV, line 10.

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     | 4,663,491,080.   | 4,468,219,689. | 3,733,596,412.     | 3,486,383,419.       | 3,413,406,772.      |
| b Contributions                                  | 119,094,796.     | 59,579,814.    | 147,989,901.       | 34,505,250.          | 60,905,749.         |
| c Net investment earnings, gains, and losses     | -99,549,524.     | 349,916,940.   | 777,453,327.       | 404,762,060.         | 197,299,445.        |
| d Grants or scholarships                         | 46,798,620.      | 47,674,135.    | 42,660,486.        | 42,144,259.          | 41,034,271.         |
| e Other expenditures for facilities and programs | 161,834,083.     | 166,551,228.   | 148,159,464.       | 149,910,058.         | 144,194,276.        |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            | 4,474,403,649.   | 4,663,491,080. | 4,468,219,690.     | 3,733,596,412.       | 3,486,383,419.      |

2 Provide the estimated percentage of the current year end balance (line 1g, column (a)) held as:

- a Board designated or quasi-endowment  24.45 %
- b Permanent endowment  28.75 %
- c Temporarily restricted endowment  46.80 %

The percentages on lines 2a, 2b, and 2c should equal 100%.

3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:

|  | Yes                      | No                                  |
|--|--------------------------|-------------------------------------|
| (i) unrelated organizations  |                          | <input checked="" type="checkbox"/> |
| (ii) related organizations   |                          | <input checked="" type="checkbox"/> |
| b If "Yes" on line 3a(ii), are the related organizations listed as required on Schedule R? | <input type="checkbox"/> | <input type="checkbox"/>            |

4 Describe in Part XIII the intended uses of the organization's endowment funds.

**Part VI Land, Buildings, and Equipment.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11a. See Form 990, Part X, line 10.

| Description of property  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Accumulated depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------------------|----------------|
| 1a Land  |                                      | 19,158,177.                     |                              | 19,158,177.    |
| b Buildings  |                                      | 1,283,308,702.                  | 510,801,342.                 | 772,507,360.   |
| c Leasehold improvements   |                                      |                                 |                              |                |
| d Equipment  |                                      | 339,917,541.                    | 241,556,330.                 | 98,361,211.    |
| e Other  |                                      | 147,739,244.                    | 82,843,717.                  | 64,895,527.    |
| <b>Total.</b> Add lines 1a through 1e. (Column (d) must equal Form 990, Part X, column (B), line 10c.) |                                      |                                 |                              | 954,922,275.   |

**Part VII Investments - Other Securities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

| (a) Description of security or category (including name of security)    | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1) Financial derivatives   |                |   |
| (2) Closely-held equity interests                                       |                |   |
| (3) Other   |                |   |
| (A) Private Equity/Venture  |                |   |
| (B) Capital Limited   |                |   |
| (C) Partnership   | 874,207,259.   | End-of-Year Market Value                                  |
| (D) Real Estate & Real Asset  |                |   |
| (E) Limited Partnership   | 702,946,918.   | End-of-Year Market Value                                  |
| (F) Other Investments   | 1,582,248.     | End-of-Year Market Value                                  |
| (G) Fixed Income Securities   |                |   |
| (H) and Commingled Funds  | 44,172,449.    | End-of-Year Market Value                                  |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 12.) | 4,197,217,130. |   |

**Part VIII Investments - Program Related.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

| (a) Description of investment   | (b) Book value | (c) Method of valuation: Cost or end-of-year market value |
|---|----------------|---|
| (1)   |                |   |
| (2)   |                |   |
| (3)   |                |   |
| (4)   |                |   |
| (5)   |                |   |
| (6)   |                |   |
| (7)   |                |   |
| (8)   |                |   |
| (9)   |                |   |
| <b>Total.</b> (Col. (b) must equal Form 990, Part X, col. (B) line 13.) |                |   |

**Part IX Other Assets.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

| (a) Description   | (b) Book value |
|---|----------------|
| (1)   |                |
| (2)   |                |
| (3)   |                |
| (4)   |                |
| (5)   |                |
| (6)   |                |
| (7)   |                |
| (8)   |                |
| (9)   |                |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 15.) |                |

**Part X Other Liabilities.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

| 1. (a) Description of liability   | (b) Book value |
|---|----------------|
| (1) Federal income taxes  |                |
| (2) Mark to market liability on   |                |
| (3) interest rate swap agreements   | 250,321,017.   |
| (4) Employee Benefit Liabilities  | 420,709,910.   |
| (5) Pending Trades Liability  | 82,685,555.    |
| (6) Conditional asset retirement  |                |
| (7) obligation  | 24,522,495.    |
| (8) Government advance, student loans                                     | 20,660,045.    |
| (9) Other   | 7,666,614.     |
| <b>Total.</b> (Column (b) must equal Form 990, Part X, col. (B) line 25.) | 806,565,636.   |

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

**Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|          |  |           |           |
|----------|--|-----------|-----------|
| <b>1</b> | Total revenue, gains, and other support per audited financial statements                       |           | <b>1</b>  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part VIII, line 12:                            |           |           |
| <b>a</b> | Net unrealized gains (losses) on investments   | <b>2a</b> |           |
| <b>b</b> | Donated services and use of facilities   | <b>2b</b> |           |
| <b>c</b> | Recoveries of prior year grants  | <b>2c</b> |           |
| <b>d</b> | Other (Describe in Part XIII.)   | <b>2d</b> |           |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b>  |           | <b>2e</b> |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b>   |           | <b>3</b>  |
| <b>4</b> | Amounts included on Form 990, Part VIII, line 12, but not on line 1:                           |           |           |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b                               | <b>4a</b> |           |
| <b>b</b> | Other (Describe in Part XIII.)   | <b>4b</b> |           |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b>  |           | <b>4c</b> |
| <b>5</b> | Total revenue. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 12.) |           | <b>5</b>  |

**Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.

|          |   |           |           |
|----------|---|-----------|-----------|
| <b>1</b> | Total expenses and losses per audited financial statements                                      |           | <b>1</b>  |
| <b>2</b> | Amounts included on line 1 but not on Form 990, Part IX, line 25:                               |           |           |
| <b>a</b> | Donated services and use of facilities  | <b>2a</b> |           |
| <b>b</b> | Prior year adjustments  | <b>2b</b> |           |
| <b>c</b> | Other losses  | <b>2c</b> |           |
| <b>d</b> | Other (Describe in Part XIII.)  | <b>2d</b> |           |
| <b>e</b> | Add lines <b>2a</b> through <b>2d</b>   |           | <b>2e</b> |
| <b>3</b> | Subtract line <b>2e</b> from line <b>1</b>  |           | <b>3</b>  |
| <b>4</b> | Amounts included on Form 990, Part IX, line 25, but not on line 1:                              |           |           |
| <b>a</b> | Investment expenses not included on Form 990, Part VIII, line 7b                                | <b>4a</b> |           |
| <b>b</b> | Other (Describe in Part XIII.)  | <b>4b</b> |           |
| <b>c</b> | Add lines <b>4a</b> and <b>4b</b>   |           | <b>4c</b> |
| <b>5</b> | Total expenses. Add lines <b>3</b> and <b>4c</b> . (This must equal Form 990, Part I, line 18.) |           | <b>5</b>  |

**Part XIII Supplemental Information.**

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

Part III, line 1a:

Dartmouth's collections include works of art, literary works, historical treasures, and artifacts that are maintained in its museum and libraries. These collections are protected and preserved for public exhibition, education, research, and the furtherance of public service. Each of the items is cataloged, preserved, and cared for, and activities verifying their existence and assessing their condition are performed continuously. The collections are subject to a policy that requires proceeds from their sale to be used to acquire other items for collections.

The collections, which were acquired through purchases and contributions since Dartmouth's inception, are not recognized as assets in the

**Part XIII** Supplemental Information *(continued)*

consolidated Statement of Financial Position. Purchases of collection items are recorded in the consolidated Statement of Activities as non-operating decreases in unrestricted net assets in the year in which the items are acquired or in temporarily restricted net assets if the assets used to purchase the items are restricted by donors. Contributed collection items are not recorded in the consolidated financial statements.

Part III, line 4:

Collections at Dartmouth College exist in two primary areas: the Hood Museum of Art (the Hood) and the Dartmouth College library system.

The Hood Museum of Art at Dartmouth College is one of the oldest and largest college museums in the country. The collections of the Hood, which number some 65,000 objects, are rich, diverse, and available for the use by both Dartmouth and the broader community. Access to works of art is provided through permanent collection displays, the online collections database, special exhibitions, the website, scholarly publications, and programs and events. These exhibits and programs are an exciting learning resource for students and the academic community. The Hood offers a vital curricular resource, a source for lectures, gallery talks, symposia, and receptions for the public, and an on-line database of thousands of works.

The Dartmouth College Library fosters intellectual growth and advances the mission of Dartmouth College and affiliated communities by supporting excellence and innovation in education and research, managing and delivering information, and partnering to develop and disseminate new scholarship. The Rauner Special Collections Library houses Dartmouth's

**Part XIII** Supplemental Information *(continued)*

Archives, the Rare Books Collections, and the Manuscripts Collection.

Dartmouth's Archives documents the history of the College through the historical records of the institution and the three professional schools, as well as the history of the surrounding area through selected collections related to local businesses and organizations. Totaling more than 100,000 volumes, Dartmouth's rare book collections constitute a resource of major importance to the institution and the scholarly world at large. The manuscript collections contain over six and a half million unique and original items. Dartmouth students, faculty, staff and outside researchers are all welcome to make use of Rauner Library's extensive holdings of rare books, manuscripts, and archival documents for their research.

Part IV, line 2b:

Certain donors have established irrevocable split-interest agreements with Dartmouth, primarily charitable gift annuities, pooled life income funds, and irrevocable charitable remainder trusts, whereby the donated assets are invested and a liability is recognized for distributions to be made in accordance with the agreements. In addition, Dartmouth maintains the Dartmouth Donor Advised Fund (DDAF) to enable philanthropic individuals and families to streamline the management of their charitable gifts. Through the DDAF, Dartmouth receives, invests and administers gifts to Dartmouth and other charitable organizations on the donors' behalf.

For all residential rental properties and some commercial rental properties, Dartmouth collects a security deposit which it holds in escrow to be used, if necessary, to pay for damages identified when the property is vacated.



**Part XIII** Supplemental Information (continued)

Part V, line 4:

Dartmouth's endowment plays a critical role in supporting the current and future work of Dartmouth. Its investment and spending policies are designed to balance the needs of current Dartmouth students with the needs of future generations of Dartmouth students. Earning long-term returns that maintain the inflation-adjusted purchasing power of the endowment underpins this concept of intergenerational equity. The endowment is composed of both restricted funds, for which donors designate a specific purpose for their gifts, and unrestricted funds. There are over 5800 separate funds that make up Dartmouth's endowment. Dartmouth's endowment spending policy seeks to balance the competing objectives of supporting the current generation of students and faculty with the need to preserve the endowment's purchasing power for future generations. Distributions from the endowment, which are approved annually by the Board of Trustees, are intended to support Dartmouth's mission by contributing funding to support financial aid, facilities, and a variety of needs in academic, research and student life activities.

Part X, Line 2:

Dartmouth believes it has taken no significant uncertain tax positions.



**SCHEDULE E**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Schools**

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.**

▶ **Attach to Form 990 or Form 990-EZ.**

OMB No. 1545-0047

**2015**

**Open to Public Inspection**

▶ **Information about Schedule E (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

Name of the organization

**Trustees of Dartmouth College**

Employer identification number

**02-0222111**

**Part I**

|   | YES                                 | NO                                  |
|---|-------------------------------------|-------------------------------------|
| <b>1</b> Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, other governing instrument, or in a resolution of its governing body? .....  | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>2</b> Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures, catalogues, and other written communications with the public dealing with student admissions, programs, and scholarships? .....   | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>3</b> Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please describe. If "No," please explain.<br>If you need more space, use Part II ..... | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <u>Dartmouth's racially nondiscriminatory policy is widely publicized through a variety of print and electronic media. The notification language set forth in Section 403 of Rev. Proc. 75-50 is included in Dartmouth's brochures and other publications which are available to the general public.</u>  |                                     |                                     |
| <b>4</b> Does the organization maintain the following? .....  |                                     |                                     |
| <b>a</b> Records indicating the racial composition of the student body, faculty, and administrative staff? .....  | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>b</b> Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory basis? .....  | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>c</b> Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with student admissions, programs, and scholarships? .....  | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>d</b> Copies of all material used by the organization or on its behalf to solicit contributions? .....   | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| If you answered "No" to any of the above, please explain. If you need more space, use Part II.<br>_____<br>_____  |                                     |                                     |
| <b>5</b> Does the organization discriminate by race in any way with respect to: .....   |                                     |                                     |
| <b>a</b> Students' rights or privileges? .....  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>b</b> Admissions policies? .....   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>c</b> Employment of faculty or administrative staff? .....   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>d</b> Scholarships or other financial assistance? .....  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>e</b> Educational policies? .....  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>f</b> Use of facilities? .....   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>g</b> Athletic programs? .....   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| <b>h</b> Other extracurricular activities? .....  | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.<br>_____<br>_____   |                                     |                                     |
| <b>6a</b> Does the organization receive any financial aid or assistance from a governmental agency? .....   | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |
| <b>b</b> Has the organization's right to such aid ever been revoked or suspended? .....   | <input type="checkbox"/>            | <input checked="" type="checkbox"/> |
| If you answered "Yes" on either line 6a or line 6b, explain on Part II.<br>_____<br>_____   |                                     |                                     |
| <b>7</b> Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II .....   | <input checked="" type="checkbox"/> | <input type="checkbox"/>            |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or Form 990-EZ.

Schedule E (Form 990 or 990-EZ) (2015)

**Part II** **Supplemental Information.** Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable.

Also provide any other additional information.

**Line 6 - Explanation of Government Financial Aid:**

Dartmouth College received federal and state funding in support of its instructional and research programs.

**SCHEDULE F  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Statement of Activities Outside the United States**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

▶ Attach to Form 990.

▶ Information about Schedule F (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2015**

Open to Public Inspection

|  |   |
|--|---|
| Name of the organization<br><b>Trustees of Dartmouth College</b> | Employer identification number<br><b>02-0222111</b> |
|--|---|

**Part I General Information on Activities Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 14b.

- 1 For grantmakers.** Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? .....  **Yes**  **No**
- 2 For grantmakers.** Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.
- 3 Activities per Region.** (The following Part I, line 3 table can be duplicated if additional space is needed.)

| (a) Region  | (b) Number of offices in the region | (c) Number of employees, agents, and independent contractors in region | (d) Activities conducted in region (by type) (e.g., fundraising, program services, investments, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for and investments in region |
|---|-------------------------------------|--|---|--|--|
| Antarctica  | 0                                   | 0  | Program Services  | Research   | 9,537.   |
| Antarctica  | 0                                   | 0  | Program Services  | Education and educational consulting   | 1,535.   |
| Central America and the Caribbean                       | 0                                   | 0  | Investments   |  | 1,338,530,629.                                       |
| Central America and the Caribbean                       | 0                                   | 0  | Program Services  | Research   | 20,214.  |
| Central America and the Caribbean                       | 0                                   | 0  | Program Services  | Education and educational consulting   | 140,536.   |
| Central America and the Caribbean                       | 0                                   | 0  | Program Services  | Study-abroad programs  | 147,734.   |
| Central America and the Caribbean                       | 0                                   | 0  | Program Services  | Volunteer services   | 62,185.  |
| East Asia and the Pacific                               | 0                                   | 0  | Program Services  | Research   | 234,235.   |
| <b>3 a</b> Sub-total .....                              | 0                                   | 0  |   |  | 1,339,146,605.                                       |
| <b>b</b> Total from continuation sheets to Part I ..... | 0                                   | 22   |   |  | 50,144,643.  |
| <b>c Totals</b> (add lines 3a and 3b) .....             | 0                                   | 22   |   |  | 1,389,291,248.                                       |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990. Schedule F (Form 990) 2015

**Part I** Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

| (a) Region                   | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|------------------------------|-------------------------------------|---|--|--|-----------------------------------|
| East Asia and the Pacific    | 0                                   | 0   | Program Services   | Education and educational consulting   | 821,740.                          |
| East Asia and the Pacific    | 0                                   | 2   | Program Services   | Study-abroad programs  | 415,814.                          |
| East Asia and the Pacific    | 0                                   | 0   | Program Services   | Volunteer services   | 51,348.                           |
| East Asia and the Pacific    | 0                                   | 0   | Investments  |  | 107,900.                          |
| Europe                       | 0                                   | 0   | Investments  |  | 21,854,932.                       |
| Europe                       | 0                                   | 0   | Program Services   | Research   | 1,655,254.                        |
| Europe                       | 0                                   | 0   | Program Services   | Education and educational consulting   | 1,341,856.                        |
| Europe                       | 0                                   | 18  | Program Services   | Study-abroad programs  | 2,996,238.                        |
| Europe                       | 0                                   | 0   | Program Services   | Volunteer services   | 58,157.                           |
| Middle East and North Africa | 0                                   | 0   | Program Services   | Research   | 7,094.                            |
| <b>Totals</b> .....          |                                     |   |  |  |                                   |

**Part I** Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

| (a) Region                    | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|-------------------------------|-------------------------------------|---|--|--|-----------------------------------|
| Middle East and North Africa  | 0                                   | 0   | Program Services   | Education and educational consulting   | 131,636.                          |
| Middle East and North Africa  | 0                                   | 1   | Program Services   | Study-abroad programs  | 184,928.                          |
| Middle East and North Africa  | 0                                   | 0   | Program Services   | Volunteer services   | 11,700.                           |
| North America                 | 0                                   | 0   | Program Services   | Research   | 148,232.                          |
| North America                 | 0                                   | 0   | Program Services   | Education and educational consulting   | 225,654.                          |
| North America                 | 0                                   | 0   | Program Services   | Study-abroad programs  | 132,887.                          |
| North America                 | 0                                   | 0   | Program Services   | Volunteer services   | 20,394.                           |
| Russia and Neighboring States | 0                                   | 0   | Program Services   | Study-abroad programs  | 39,888.                           |
| Russia and Neighboring States | 0                                   | 0   | Program Services   | Education and educational consulting   | 6,917.                            |
| South America                 | 0                                   | 0   | Program Services   | Research   | 179,139.                          |
| <b>Totals</b> .....           |                                     |   |  |  |                                   |

**Part I** Continuation of Activities per Region. (Schedule F (Form 990), Part I, line 3)

| (a) Region          | (b) Number of offices in the region | (c) Number of employees or agents in region | (d) Activities conducted in region (by type) (i.e., fundraising, program services, grants to recipients located in the region) | (e) If activity listed in (d) is a program service, describe specific type of service(s) in region | (f) Total expenditures for region |
|---------------------|-------------------------------------|---|--|--|-----------------------------------|
| South America       | 0                                   | 0   | Program Services   | Education and educational consulting   | 151,333.                          |
| South America       | 0                                   | 0   | Program Services   | Study-abroad programs  | 304,855.                          |
| South America       | 0                                   | 0   | Program Services   | Volunteer services   | 63,805.                           |
| South Asia          | 0                                   | 0   | Program Services   | Research   | 9,894.                            |
| South Asia          | 0                                   | 0   | Program Services   | Education and educational consulting   | 172,610.                          |
| South Asia          | 0                                   | 0   | Program Services   | Study-abroad programs  | 58,237.                           |
| South Asia          | 0                                   | 0   | Program Services   | Volunteer services   | 61,275.                           |
| Sub-Saharan Africa  | 0                                   | 0   | Program Services   | Research   | 900,121.                          |
| Sub-Saharan Africa  | 0                                   | 0   | Program Services   | Education and educational consulting   | 507,572.                          |
| Sub-Saharan Africa  | 0                                   | 1   | Program Services   | Study-abroad programs  | 280,686.                          |
| <b>Totals</b> ..... |                                     |   |  |  |                                   |







**Part III Grants and Other Assistance to Individuals Outside the United States.** Complete if the organization answered "Yes" on Form 990, Part IV, line 16.

Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Region                        | (c) Number of recipients | (d) Amount of cash grant | (e) Manner of cash disbursement | (f) Amount of non-cash assistance | (g) Description of non-cash assistance | (h) Method of valuation (book, FMV, appraisal, other) |
|---------------------------------|-----------------------------------|--------------------------|--------------------------|---------------------------------|-----------------------------------|--|---|
| Scholarships/Tuition Remission  | Central America and the Caribbean | 7                        | 0.                       |                                 | 101,324.                          | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | East Asia and the Pacific         | 32                       | 0.                       |                                 | 473,233.                          | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | Europe                            | 158                      | 0.                       |                                 | 2,391,840.                        | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | Middle East and North Africa      | 11                       | 0.                       |                                 | 172,847.                          | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | North America                     | 9                        | 0.                       |                                 | 137,086.                          | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | Russia and Neighboring States     | 4                        | 0.                       |                                 | 53,642.                           | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | South America                     | 22                       | 0.                       |                                 | 339,734.                          | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | South Asia                        | 3                        | 0.                       |                                 | 47,682.                           | Student scholarships                   | FMV   |
| Scholarships/Tuition Remission  | Sub-Saharan Africa                | 8                        | 0.                       |                                 | 125,165.                          | Student scholarships                   | FMV   |

Part IV Foreign Forms

- 1 Was the organization a U.S. transferor of property to a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)* .....  Yes  No
- 2 Did the organization have an interest in a foreign trust during the tax year? *If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; do not file with Form 990)* .....  Yes  No
- 3 Did the organization have an ownership interest in a foreign corporation during the tax year? *If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to Certain Foreign Corporations (see Instructions for Form 5471)* .....  Yes  No
- 4 Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? *If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)* .....  Yes  No
- 5 Did the organization have an ownership interest in a foreign partnership during the tax year? *If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)* .....  Yes  No
- 6 Did the organization have any operations in or related to any boycotting countries during the tax year? *If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; do not file with Form 990)* .....  Yes  No

Schedule F (Form 990) 2015

**Part V Supplemental Information**

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information.

Schedule F Part I Line 2

Grants distributed by Dartmouth consist primarily of scholarships, fellowships and related support given to Dartmouth students.

Scholarships are awarded based on the financial need of the student.

Scholarship applications are reviewed by a financial aid officer.

Financial aid officers are expected to recuse themselves from any case in which they either have a personal interest or feel they cannot be impartial. A random sampling of cases read by each undergraduate

financial aid officer is reviewed by the Associate and Senior Associate Directors to ensure compliance with federal regulations, adherence to Dartmouth policies, consistency in results and accuracy. Scholarships

are credited to an individual student's account through the Banner Student Information System after the student is enrolled for the term (these credits are included in "non-cash assistance" in Part III

above). Scholarship funds are withdrawn if the student ceases to be enrolled. Fellowships are granted in support of a student's educational or research endeavors. All educational and research work is monitored by Dartmouth faculty.

Schedule F, Parts I, II and III

Dartmouth keeps its books and records on the accrual basis of accounting. The information reported on Schedule F is also reported on the accrual basis of accounting.



**Part II Fundraising Events.** Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000.

|                 |  | (a) Event #1  | (b) Event #2                          | (c) Other events    | (d) Total events<br>(add col. (a) through<br>col. (c)) |          |
|-----------------|--|---|---------------------------------------|---------------------|--|----------|
|                 |  | Athletics<br>Football<br>(event type)                       | Development<br>Raffle<br>(event type) | 3<br>(total number) |  |          |
| Revenue         | 1  | Gross receipts  | 89,010.                               | 67,616.             | 92,822.  | 249,448. |
|                 | 2  | Less: Contributions   | 41,950.                               |                     | 28,457.  | 70,407.  |
|                 | 3  | Gross income (line 1 minus line 2)                          | 47,060.                               | 67,616.             | 64,365.  | 179,041. |
| Direct Expenses | 4  | Cash prizes   |                                       |                     |  |          |
|                 | 5  | Noncash prizes  |                                       | 4,510.              | 3,590.   | 8,100.   |
|                 | 6  | Rent/facility costs   | 6,325.                                |                     | 503.   | 6,828.   |
|                 | 7  | Food and beverages  | 12,324.                               |                     | 3,530.   | 15,854.  |
|                 | 8  | Entertainment   |                                       |                     |  |          |
|                 | 9  | Other direct expenses                                       | 6,381.                                | 18,299.             | 4,504.   | 29,184.  |
|                 | 10   | Direct expense summary. Add lines 4 through 9 in column (d) |                                       |                     |  | 59,966.  |
| 11              | Net income summary. Subtract line 10 from line 3, column (d) |   |                                       |                     | 119,075.   |          |

**Part III Gaming.** Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |   | (a) Bingo  | (b) Pull tabs/instant<br>bingo/progressive bingo                    | (c) Other gaming  | (d) Total gaming (add<br>col. (a) through col. (c))                 |
|-----------------|---|--|---|---|---|
|                 |   |  |   |   |   |
| Revenue         | 1 | Gross revenue  |   |   |   |
| Direct Expenses | 2 | Cash prizes  |   |   |   |
|                 | 3 | Noncash prizes   |   |   |   |
|                 | 4 | Rent/facility costs  |   |   |   |
|                 | 5 | Other direct expenses  |   |   |   |
|                 | 6 | Volunteer labor  | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No | <input type="checkbox"/> Yes _____ %<br><input type="checkbox"/> No |
|                 | 7 | Direct expense summary. Add lines 2 through 5 in column (d)        |   |   |   |
|                 | 8 | Net gaming income summary. Subtract line 7 from line 1, column (d) |   |   |   |

9 Enter the state(s) in which the organization conducts gaming activities: \_\_\_\_\_  
 a Is the organization licensed to conduct gaming activities in each of these states?  Yes  No  
 b If "No," explain: \_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year?  Yes  No  
 b If "Yes," explain: \_\_\_\_\_

- 11 Does the organization conduct gaming activities with nonmembers?  Yes  No
- 12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming?  Yes  No
- 13 Indicate the percentage of gaming activity conducted in:
 

|                               |  |     |   |
|-------------------------------|--|-----|---|
| a The organization's facility |  | 13a | % |
| b An outside facility         |  | 13b | % |
- 14 Enter the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

- 15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?  Yes  No
- b If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ \_\_\_\_\_ and the amount of gaming revenue retained by the third party ▶ \$ \_\_\_\_\_.
- c If "Yes," enter name and address of the third party:

Name ▶ \_\_\_\_\_

Address ▶ \_\_\_\_\_

16 Gaming manager information:

Name ▶ \_\_\_\_\_

Gaming manager compensation ▶ \$ \_\_\_\_\_

Description of services provided ▶ \_\_\_\_\_

\_\_\_\_\_

Director/officer       Employee       Independent contractor

17 Mandatory distributions:

- a Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license?  Yes  No
- b Enter the amount of distributions required under state law to be distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ \_\_\_\_\_

**Part IV** **Supplemental Information.** Provide the explanations required by Part I, line 2b, columns (iii) and (v); and Part III, lines 9, 9b, 10b, 15b, 15c, 16, and 17b, as applicable. Also provide any additional information (see instructions).

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_

\_\_\_\_\_





**SCHEDULE I  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Grants and Other Assistance to Organizations,  
Governments, and Individuals in the United States**

Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ **Attach to Form 990.**

▶ **Information about Schedule I (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

OMB No. 1545-0047

**2015**

**Open to Public  
Inspection**

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

**Part I General Information on Grants and Assistance**

- 1** Does the organization maintain records to substantiate the amount of the grants or assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance?  **Yes**  **No**
- 2** Describe in Part IV the organization's procedures for monitoring the use of grant funds in the United States.

**Part II Grants and Other Assistance to Domestic Organizations and Domestic Governments.** Complete if the organization answered "Yes" on Form 990, Part IV, line 21, for any recipient that received more than \$5,000. Part II can be duplicated if additional space is needed.

| <b>1 (a)</b> Name and address of organization or government                  | <b>(b)</b> EIN | <b>(c)</b> IRC section if applicable | <b>(d)</b> Amount of cash grant | <b>(e)</b> Amount of non-cash assistance | <b>(f)</b> Method of valuation (book, FMV, appraisal, other) | <b>(g)</b> Description of non-cash assistance | <b>(h)</b> Purpose of grant or assistance |
|--|----------------|--------------------------------------|---------------------------------|--|--|---|---|
| Colby Sawyer College<br>541 Main Street<br>New London, NH 03257              | 02-0222120     | 501(c)3                              | 200,000.                        | 0.                                       |  |   | Distribution from donor advised fund      |
| Eastern College Athletic Conference - 51 S. Pearl Street - Albany, NY 12207  | 04-3524094     | 501(c)3                              | 13,908.                         | 0.                                       |  |   | Distribution from donor advised fund      |
| Albert Schweitzer Fellowship<br>330 Brookline Avenue<br>Boston, MA 02215     | 13-1982786     | 501(c)3                              | 15,500.                         | 0.                                       |  |   | Charitable Contribution                   |
| Friends of The Frost Place, Inc.<br>Ridge Road Box 74<br>Franconia, NH 03580 | 26-4497702     | 501(c)3                              | 6,000.                          | 0.                                       |  |   | Charitable Contribution                   |
| Walnut Hill School for the Arts<br>12 Highland Street<br>Natick, MA 01760    | 04-2103636     | 501(c)3                              | 10,000.                         | 0.                                       |  |   | Distribution from donor advised fund      |
| Greenwich Academy<br>200 N Maple Ave<br>Greenwich, CT 06830                  | 06-0653118     | 501(c)3                              | 30,035.                         | 0.                                       |  |   | Distribution from donor advised fund      |

- 2** Enter total number of section 501(c)(3) and government organizations listed in the line 1 table **29.**
- 3** Enter total number of other organizations listed in the line 1 table **5.**

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2015)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government   | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance   |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|--------------------------------------|
| Open Door Shelter, Inc<br>4 Merritt St<br>Norwalk, CT 06854  | 22-2536909 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Hopkins School<br>986 Forest Road<br>New Haven, CT 06515   | 06-0646674 | 501(c)3                       | 61,900.                  | 0.                                |   |  | Distribution from donor advised fund |
| New York Police and Fire Widow's Children's Benefit Fund - 156 W 56th St #901 - New York, NY 10019 | 13-3340675 | 501(c)3                       | 20,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Teach for America, Inc.<br>370 James Street, Suite 404<br>New Haven, CT 06513                      | 13-3541913 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| The Hildegard Behrens Foundation<br>276 Riverside Drive, Suite 12F<br>New York, NY 10025           | 27-3202407 | 501(c)3                       | 15,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Greenwich Country Day School<br>401 Old Church Road<br>Greenwich, CT 06830                         | 06-0646657 | 501(c)3                       | 65,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Planned Parenthood of Southern New England, Inc. - 345 Whitney Avenue - New Haven, CT 06511        | 06-0263565 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| The Ecolint-American Foundation<br>5824 Steeplechase Drive<br>Plano, TX 75093                      | 23-7056392 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| The Horace Mann School<br>231 West 246th Street<br>Bronx, NY 10471                                 | 13-1740455 | 501(c)3                       | 15,000.                  | 0.                                |   |  | Distribution from donor advised fund |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government  | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance   |
|---|------------|-------------------------------|--------------------------|-----------------------------------|---|--|--------------------------------------|
| Hedge Funds Care<br>330 7th Avenue, Suite 2B<br>New York, NY 10001                                      | 43-1959796 | 501(c)3                       | 25,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Icahn School of Medicine at Mount Sinai - One Gustave Levy Place,<br>Box 1049 - New York, NY 10029-6574 | 13-6171197 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Granite United Way<br>22 Concord Street, Floor 2<br>Manchester, NH 03301                                | 02-6006033 | 501(c)3                       | 5,200.                   | 0.                                |   |  | Charitable Contribution              |
| Greenwich Library<br>101 West Putnam Avenue<br>Greenwich, CT 06830                                      | 06-6002281 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| The Boy's Club of New York<br>287 East 10th Street<br>New York, NY 10009                                | 13-5591750 | 501(c)3                       | 50,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Alzheimer's Association CT Chapter<br>200 Executive Blvd, Ste 4B<br>Southington, CT 06489               | 13-3039601 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| New Canaan Country School Inc<br>PO Box 997<br>New Canaan, CT 06840                                     | 06-0646765 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Carver Foundation of Norwalk, Inc.<br>7 Academy Street<br>Norwalk, CT 06850                             | 06-0862072 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Cristo Rey Network<br>19416 Stone Cress Ct<br>Edmond, OK 73012  | 04-3730980 | 501(c)3                       | 60,000.                  | 0.                                |   |  | Distribution from donor advised fund |

Schedule I (Form 990)

**Part II** Continuation of Grants and Other Assistance to Governments and Organizations in the United States (Schedule I (Form 990), Part II.)

| (a) Name and address of organization or government                                     | (b) EIN    | (c) IRC section if applicable | (d) Amount of cash grant | (e) Amount of non-cash assistance | (f) Method of valuation (book, FMV, appraisal, other) | (g) Description of non-cash assistance | (h) Purpose of grant or assistance   |
|--|------------|-------------------------------|--------------------------|-----------------------------------|---|--|--------------------------------------|
| Bring Change 2 Mind<br>155 Sansome St, Suite 530<br>San Francisco, CA 94104            | 01-0974537 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Distribution from donor advised fund |
| Legal Aid of North Carolina Inc<br>224 South Dawson St<br>Raleigh, NC 27601-1306       | 31-1784161 | 501(c)3                       | 5,078.                   | 0.                                |   |  | Distribution from donor advised fund |
| Balch Hill LLC<br>101 E Wheelock St<br>Hanover, NH 03755                               | 47-5660790 |                               | 10,000.                  | 0.                                |   |  | Prize and awards                     |
| Baloornr Inc.<br>13 Tamara Ct<br>Oxford, OH 45056                                      | 47-4228383 |                               | 25,000.                  | 0.                                |   |  | Prizes and awards                    |
| Decade Inc<br>1522 North Dearborn<br>Chicago, IL 60610                                 | 32-0482607 |                               | 6,000.                   | 0.                                |   |  | Prizes and awards                    |
| Incente LLC<br>19 Rocky Hill Lane<br>Lyme, NH 03768                                    | 46-2520060 |                               | 30,000.                  | 0.                                |   |  | Prizes and awards                    |
| Lodestone Biomedical LLC<br>14 Orchard Hill Lane<br>Hanover, NH 03755                  | 47-2187055 |                               | 19,500.                  | 0.                                |   |  | Prizes and awards                    |
| Gbowee Peace Foundation Africa-USA<br>25 East 21st St, 7th Floor<br>New York, NY 10010 | 47-2830073 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Charitable contribution              |
| New Hampshire College & University Council - 3 Barrell Ct, Ste 200 - Concord, NH 03301 | 02-0271139 | 501(c)3                       | 10,000.                  | 0.                                |   |  | Charitable contribution              |

Schedule I (Form 990)



**Part III Grants and Other Assistance to Domestic Individuals.** Complete if the organization answered "Yes" on Form 990, Part IV, line 22.  
Part III can be duplicated if additional space is needed.

| (a) Type of grant or assistance | (b) Number of recipients | (c) Amount of cash grant | (d) Amount of non-cash assistance | (e) Method of valuation (book, FMV, appraisal, other) | (f) Description of non-cash assistance                                    |
|---------------------------------|--------------------------|--------------------------|-----------------------------------|---|---|
| Scholarships/Tuition Remission  | 3915                     | 124,009.                 | 141,895,447.                      | FMV   | Student Scholarships/tuition remission and employee tuition reimbursement |
| Fellowships                     | 864                      | 11,530,441.              | 13,286.                           | FMV   | Student Fellowships/Employment  |
| Internships                     | 684                      | 1,434,657.               | 595.                              | FMV   | Student Paid Internships  |
| Health Insurance Subsidy        | 809                      | 2,412.                   | 1,527,560.                        | FMV   | Subsidize health insurance cost for graduate students                     |
| Prizes and Awards               | 620                      | 522,411.                 | 78,471.                           | FMV   | Achievement recognition awards to individual students                     |

**Part IV Supplemental Information.** Provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

Part I, Line 2:

Grants distributed by Dartmouth consist primarily of scholarships, fellowships and related support given to Dartmouth students. Scholarships are awarded based on the financial need of the student. Scholarship applications are reviewed by a financial aid officer. Financial aid officers are expected to recuse themselves from any case in which they either have a personal interest or feel they cannot be impartial. A random sampling of cases read by each undergraduate financial aid officer is reviewed by the Associate and Senior Associate Directors to ensure

**Part IV** Supplemental Information

compliance with federal regulations, adherence to Dartmouth policies, consistency in results and accuracy. Scholarships are credited to an individual student's account through the Banner Student Information system after the student has enrolled for the term (these credits are included in "non-cash assistance" in Part III above) Scholarship funds are withdrawn if the student ceases to be enrolled. Fellowships are granted in support of a student's educational or research endeavors. All educational and research work is monitored by Dartmouth faculty.

Dartmouth Ventures is an annual conference and contest on entrepreneurship sponsored by Tuck School of Business. The contest is open to any startup team or company having at least one member with a Dartmouth College affiliation. Entries are evaluated by a group of Dartmouth College alumni, entrepreneurs and expert business practitioners, on the basis of which business is most likely to create significant social and/or economic value.



**SCHEDULE J  
(Form 990)**

**Compensation Information**

OMB No. 1545-0047

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

**2015**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

▶ Attach to Form 990.

Open to Public Inspection

Department of the Treasury  
Internal Revenue Service

▶ Information about Schedule J (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

**Part I Questions Regarding Compensation**

|   | Yes         | No |
|---|-------------|----|
| <b>1a</b> Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.<br><input checked="" type="checkbox"/> First-class or charter travel<br><input checked="" type="checkbox"/> Travel for companions<br><input checked="" type="checkbox"/> Tax indemnification and gross-up payments<br><input type="checkbox"/> Discretionary spending account<br><input checked="" type="checkbox"/> Housing allowance or residence for personal use<br><input type="checkbox"/> Payments for business use of personal residence<br><input type="checkbox"/> Health or social club dues or initiation fees<br><input checked="" type="checkbox"/> Personal services (e.g., maid, chauffeur, chef) |             |    |
| <b>b</b> If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain .....   | <b>1b</b> X |    |
| <b>2</b> Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked in line 1a? .....   | <b>2</b> X  |    |
| <b>3</b> Indicate which, if any, of the following the filing organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.<br><input checked="" type="checkbox"/> Compensation committee<br><input type="checkbox"/> Independent compensation consultant<br><input checked="" type="checkbox"/> Form 990 of other organizations<br><input checked="" type="checkbox"/> Written employment contract<br><input checked="" type="checkbox"/> Compensation survey or study<br><input checked="" type="checkbox"/> Approval by the board or compensation committee   |             |    |
| <b>4</b> During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization:<br><b>a</b> Receive a severance payment or change-of-control payment? .....   | <b>4a</b>   | X  |
| <b>b</b> Participate in, or receive payment from, a supplemental nonqualified retirement plan? .....  | <b>4b</b> X |    |
| <b>c</b> Participate in, or receive payment from, an equity-based compensation arrangement? .....   | <b>4c</b>   | X  |
| If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.   |             |    |
| <b>Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.</b>   |             |    |
| <b>5</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the revenues of:<br><b>a</b> The organization? .....   | <b>5a</b>   | X  |
| <b>b</b> Any related organization? .....  | <b>5b</b>   | X  |
| If "Yes" to line 5a or 5b, describe in Part III.  |             |    |
| <b>6</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of:<br><b>a</b> The organization? .....   | <b>6a</b>   | X  |
| <b>b</b> Any related organization? .....  | <b>6b</b>   | X  |
| If "Yes" on line 6a or 6b, describe in Part III.  |             |    |
| <b>7</b> For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments not described on lines 5 and 6? If "Yes," describe in Part III .....   | <b>7</b> X  |    |
| <b>8</b> Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III .....  | <b>8</b>    | X  |
| <b>9</b> If "Yes" to line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)? .....   | <b>9</b>    |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2015

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title  |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|---|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|   |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| (1) Philip Hanlon<br>President                                | (i)  | 898,777.   | 0.                                  | 102,311.                            | 183,850.                                       | 66,278.                 | 1,251,216.                      | 40,000.   |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (2) Carolyn Dever<br>Provost                                  | (i)  | 686,472.   | 0.                                  | 1,736.                              | 23,850.  | 71,832.                 | 783,890.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (3) Richard Mills<br>EVP                                      | (i)  | 620,762.   | 0.                                  | 3,294.                              | 23,850.  | 12,183.                 | 660,089.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (4) Michael Wagner<br>CFO                                     | (i)  | 333,329.   | 0.                                  | 26.                                 | 23,850.  | 17,027.                 | 374,232.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (5) Duane Compton<br>Interim Dean, Geisel                     | (i)  | 361,343.   | 75,000.                             | 2,662.                              | 22,935.  | 14,495.                 | 476,435.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (6) Robert Donin<br>General Counsel                           | (i)  | 484,430.   | 0.                                  | 14,504.                             | 23,850.  | 7,644.                  | 530,428.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (7) Lisa Hogarty<br>VP Campus Services                        | (i)  | 319,054.   | 0.                                  | 5,648.                              | 23,850.  | 11,551.                 | 360,103.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (8) Robert Lasher<br>Sr VP for Advancement                    | (i)  | 477,059.   | 25,000.                             | 12,877.                             | 23,850.  | 6,319.                  | 545,105.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (9) Michael Mastanduno<br>Dean of Faculty                     | (i)  | 400,752.   | 0.                                  | 4,608.                              | 23,850.  | 16,752.                 | 445,962.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (10) Pamela Peedin<br>Chief Investment Officer                | (i)  | 526,230.   | 859,386.                            | 1,986.                              | 23,850.  | 10,893.                 | 1,422,345.                      | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (11) Paul Danos<br>Dean Emeritus, Tuck School (eff 7/15)      | (i)  | 740,632.   | 0.                                  | 24,073.                             | 23,850.  | 11,387.                 | 799,942.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (12) Sydney Finkelstein<br>Professor of Management            | (i)  | 772,360.   | 0.                                  | 4,928.                              | 23,850.  | 15,206.                 | 816,344.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (13) Richard Freeman Jr.<br>Fmr Chair, Dept of Surgery        | (i)  | 710,081.   | 0.                                  | 26.                                 | 23,850.  | 12,819.                 | 746,776.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (14) Alan Green<br>Chair, Department of Psychiatry            | (i)  | 650,218.   | 0.                                  | 29,079.                             | 23,850.  | 8,608.                  | 711,755.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (15) Michael Sullivan<br>Managing Director, Investment Office | (i)  | 294,079.   | 349,639.                            | 1,185.                              | 23,850.  | 14,003.                 | 682,756.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (16) Martin Wybourne<br>Sr. Vice Prov Rsrch; Fm Interim Prov  | (i)  | 371,351.   | 0.                                  | 26.                                 | 23,850.  | 4,782.                  | 400,009.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |

**Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees.** Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

**Note:** The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

| (A) Name and Title  |      | (B) Breakdown of W-2 and/or 1099-MISC compensation |                                     |                                     | (C) Retirement and other deferred compensation | (D) Nontaxable benefits | (E) Total of columns (B)(i)-(D) | (F) Compensation in column (B) reported as deferred on prior Form 990 |
|---|------|--|-------------------------------------|-------------------------------------|--|-------------------------|---------------------------------|---|
|   |      | (i) Base compensation                              | (ii) Bonus & incentive compensation | (iii) Other reportable compensation |  |                         |                                 |   |
| (17) William Green<br>Prof & Former Dean, Geisel          | (i)  | 367,769.   | 0.                                  | 26.                                 | 23,850.  | 1,344.                  | 392,989.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (18) Ann Root Keith<br>COO Advancement; Fmr Interim Sr VP | (i)  | 261,942.   | 0.                                  | 1,279.                              | 23,354.  | 15,717.                 | 302,292.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
| (19) Wiley Souba<br>Prof & Fmr Dean, Geisel               | (i)  | 643,070.   | 0.                                  | 26.                                 | 23,850.  | 11,503.                 | 678,449.                        | 0.  |
|   | (ii) | 0.   | 0.                                  | 0.                                  | 0.   | 0.                      | 0.                              | 0.  |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |
|   | (i)  |  |                                     |                                     |  |                         |                                 |   |
|   | (ii) |  |                                     |                                     |  |                         |                                 |   |

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Part I, Line 1a:

First-class travel

Dartmouth travel policy allows for first or business class air travel for business purposes in limited circumstances. Consistent with this policy, on infrequent occasions senior officers flew first class with the President's approval.

The lack of a major commercial airport within 80 miles of Dartmouth requires use of charter air travel to fulfill the business travel requirements of the President. For this reason, the President and certain senior officers had access for business purposes to charter flight service, the cost of which was fully defrayed by private donations designated for this purpose.

Travel for companions

The President's wife, who is also an employee of Dartmouth, traveled with him for business purposes including participating in alumni events and meetings with key constituent donors on Dartmouth's behalf.

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

**Tax indemnification and gross-up payments**

During calendar 2015, Dartmouth elected to pay the tax obligations that arose from certain compensation transactions for one individual. These payments were treated as taxable compensation.

**Housing Allowance or residence for personal use**

Dartmouth provided housing for the President and Provost. These arrangements were for Dartmouth's convenience and a condition of employment and therefore were not taxable to the individuals.

**Personal Services**

Dartmouth provided housekeeping services for cleaning and maintaining the President's house. The value of services provided for personal living space was recognized as imputed income to the President.

**Part I, Line 4b:**

Participate in or receive payments from Nonqualified Retirement Plans

**Part III Supplemental Information**

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Dartmouth provided the President with a nonqualified 457(f) supplemental retirement plan. The Plan provided for annual credits to the plan subject to vesting requirements based on continuation of employment through set dates. The President received \$80,000, and accrued \$160,000 relative to the Plan during the calendar year 2015. \$40,000 of the deferred compensation received had been reported in prior years, as reflected in Column F.

Part I, Line 7:

Duane Compton, Interim Dean of Geisel School of Medicine, received a performance bonus of \$75,000 during calendar year 2015.

Robert Lasher, Senior Vice President for Advancement, received a performance bonus of \$25,000 during calendar year 2015.

Pamela Peedin, Chief Investment Officer, received incentive compensation of \$859,386 during calendar year 2015.

Michael Sullivan, Managing Director in the Investment Office, received incentive compensation of \$349,639 during calendar year 2015.

**Supplemental Information on Tax-Exempt Bonds**

Entity 1

OMB No. 1545-0047

▶ **Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.**  
▶ **Attach to Form 990.** ▶ **Information about Schedule K (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).**

**2015**  
**Open to Public**  
**Inspection**

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

| Part I | Bond Issues | See Part VI for Columns (a) and (f) Continuations |                |             |                 |                 |                                   |              |    |                         |    |                      |    |
|--------|-------------|---|----------------|-------------|-----------------|-----------------|-----------------------------------|--------------|----|-------------------------|----|----------------------|----|
|        |             | (a) Issuer name                                   | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose        | (g) Deceased |    | (h) On behalf of issuer |    | (i) Pooled financing |    |
|        |             |   |                |             |                 |                 |                                   | Yes          | No | Yes                     | No | Yes                  | No |
|        | <b>A</b>    | New Hampshire Health & Educ Facilities Authority  | 02-0279866     | 644614FP9   | 03/12/03        | 113,250,000.    | Refund 6-1-93 issue               |              | X  |                         | X  |                      | X  |
|        | <b>B</b>    | New Hampshire Health & Educ Facilities Authority  | 02-0279866     | 644614RV3   | 04/05/07        | 90,000,000.     | Issue cost, new construction, cap |              | X  |                         | X  |                      | X  |
|        | <b>C</b>    | New Hampshire Health & Educ Facilities Authority  | 02-0279866     | 644614YG8   | 06/18/09        | 207,389,690.    | Refund 12-17-98 & 12-1-99 issues, | X            |    |                         | X  |                      | X  |
|        | <b>D</b>    | New Hampshire Health & Educ Facilities Authority  | 02-0279866     | None        | 08/06/15        | 101,000,000.    | Refund 04-01-02 series 2002 issue |              | X  |                         | X  |                      | X  |

| Part II | Proceeds   |             |    |             |    |              |    |              |    |
|---------|--|-------------|----|-------------|----|--------------|----|--------------|----|
|         |  | A           |    | B           |    | C            |    | D            |    |
| 1       | Amount of bonds retired  | 51,650,000. |    | 15,000,000. |    |              |    |              |    |
| 2       | Amount of bonds legally defeased   |             |    |             |    | 146,075,000. |    |              |    |
| 3       | Total proceeds of issue  | 1,125,000.  |    | 93,437,682. |    | 164,890,998. |    | 101,000,000. |    |
| 4       | Gross proceeds in reserve funds  |             |    |             |    |              |    |              |    |
| 5       | Capitalized interest from proceeds   |             |    | 3,437,682.  |    | 152,473.     |    |              |    |
| 6       | Proceeds in refunding escrows  |             |    |             |    |              |    |              |    |
| 7       | Issuance costs from proceeds   | 1,125,000.  |    | 471,429.    |    | 1,042,393.   |    |              |    |
| 8       | Credit enhancement from proceeds   |             |    |             |    |              |    |              |    |
| 9       | Working capital expenditures from proceeds   |             |    |             |    |              |    |              |    |
| 10      | Capital expenditures from proceeds   |             |    | 89,528,571. |    | 163,696,132. |    |              |    |
| 11      | Other spent proceeds   |             |    |             |    |              |    |              |    |
| 12      | Other unspent proceeds   |             |    |             |    |              |    |              |    |
| 13      | Year of substantial completion   |             |    | 2009        |    | 2012         |    | 2005         |    |
|         |  | Yes         | No | Yes         | No | Yes          | No | Yes          | No |
| 14      | Were the bonds issued as part of a current refunding issue?  | X           |    |             | X  | X            |    | X            |    |
| 15      | Were the bonds issued as part of an advance refunding issue?   |             | X  |             | X  |              | X  |              | X  |
| 16      | Has the final allocation of proceeds been made?  | X           |    | X           |    | X            |    | X            |    |
| 17      | Does the organization maintain adequate books and records to support the final allocation of proceeds? | X           |    | X           |    | X            |    | X            |    |

| Part III | Private Business Use   |     |    |     |    |     |    |     |    |
|----------|--|-----|----|-----|----|-----|----|-----|----|
|          |  | A   |    | B   |    | C   |    | D   |    |
| 1        | Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? | Yes | No | Yes | No | Yes | No | Yes | No |
|          |  |     | X  |     | X  |     | X  |     | X  |
| 2        | Are there any lease arrangements that may result in private business use of bond-financed property?                        |     | X  | X   |    | X   |    |     | X  |

Supplemental Information on Tax-Exempt Bonds

Entity 2

OMB No. 1545-0047

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.  
▶ Attach to Form 990. ▶ Information about Schedule K (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

2015  
Open to Public  
Inspection

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

| Part I Bond Issues                                 |                |             |                 |                 |                                   |              |    |                         |    |                      |    |
|--|----------------|-------------|-----------------|-----------------|-----------------------------------|--------------|----|-------------------------|----|----------------------|----|
| See Part VI for Columns (a) and (f) Continuations  |                |             |                 |                 |                                   |              |    |                         |    |                      |    |
| (a) Issuer name                                    | (b) Issuer EIN | (c) CUSIP # | (d) Date issued | (e) Issue price | (f) Description of purpose        | (g) Deceased |    | (h) On behalf of issuer |    | (i) Pooled financing |    |
|  |                |             |                 |                 |                                   | Yes          | No | Yes                     | No | Yes                  | No |
| A New Hampshire Health & Educ Facilities Authority | 02-0279866     | None        | 08/06/15        | 89,665,000.     | Refund 04-05-07 series 07A issue  |              | X  |                         | X  |                      | X  |
| B New Hampshire Health & Educ Facilities Authority | 02-0279866     | None        | 04/29/16        | 165,000,000.    | Direct purchase that partially de |              | X  |                         | X  |                      | X  |
| C  |                |             |                 |                 |                                   |              |    |                         |    |                      |    |
| D  |                |             |                 |                 |                                   |              |    |                         |    |                      |    |

| Part II Proceeds  |             |    |              |    |     |    |     |    |  |  |
|---|-------------|----|--------------|----|-----|----|-----|----|--|--|
|   | A           |    | B            |    | C   |    | D   |    |  |  |
| 1 Amount of bonds retired   |             |    |              |    |     |    |     |    |  |  |
| 2 Amount of bonds legally defeased  |             |    |              |    |     |    |     |    |  |  |
| 3 Total proceeds of issue   | 89,665,000. |    | 165,000,000. |    |     |    |     |    |  |  |
| 4 Gross proceeds in reserve funds   |             |    |              |    |     |    |     |    |  |  |
| 5 Capitalized interest from proceeds  |             |    |              |    |     |    |     |    |  |  |
| 6 Proceeds in refunding escrows   |             |    | 164,375,025. |    |     |    |     |    |  |  |
| 7 Issuance costs from proceeds  |             |    |              |    |     |    |     |    |  |  |
| 8 Credit enhancement from proceeds  |             |    |              |    |     |    |     |    |  |  |
| 9 Working capital expenditures from proceeds  |             |    |              |    |     |    |     |    |  |  |
| 10 Capital expenditures from proceeds   |             |    |              |    |     |    |     |    |  |  |
| 11 Other spent proceeds   |             |    |              |    |     |    |     |    |  |  |
| 12 Other unspent proceeds   |             |    |              |    |     |    |     |    |  |  |
| 13 Year of substantial completion   | 2009        |    | 2012         |    |     |    |     |    |  |  |
|   | Yes         | No | Yes          | No | Yes | No | Yes | No |  |  |
| 14 Were the bonds issued as part of a current refunding issue?  | X           |    |              | X  |     |    |     |    |  |  |
| 15 Were the bonds issued as part of an advance refunding issue?   |             | X  | X            |    |     |    |     |    |  |  |
| 16 Has the final allocation of proceeds been made?  | X           |    | X            |    |     |    |     |    |  |  |
| 17 Does the organization maintain adequate books and records to support the final allocation of proceeds? | X           |    | X            |    |     |    |     |    |  |  |

| Part III Private Business Use  |     |    |     |    |     |    |     |    |  |  |
|--|-----|----|-----|----|-----|----|-----|----|--|--|
|  | A   |    | B   |    | C   |    | D   |    |  |  |
|  | Yes | No | Yes | No | Yes | No | Yes | No |  |  |
| 1 Was the organization a partner in a partnership, or a member of an LLC, which owned property financed by tax-exempt bonds? |     | X  |     | X  |     |    |     |    |  |  |
| 2 Are there any lease arrangements that may result in private business use of bond-financed property?                        |     | X  | X   |    |     |    |     |    |  |  |



**Part III Private Business Use** (Continued)

|   | A   |    | B   |    | C   |    | D   |    |
|---|-----|----|-----|----|-----|----|-----|----|
|   | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? .....  |     | X  |     | X  |     | X  |     | X  |
| <b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property?   |     |    |     |    |     |    |     |    |
| <b>c</b> Are there any research agreements that may result in private business use of bond-financed property?   |     | X  |     | X  |     | X  |     | X  |
| <b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .....   |     |    |     |    |     |    |     |    |
| <b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....  |     | %  | .83 | %  | .78 | %  |     | %  |
| <b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ..... |     | %  |     | %  |     | %  |     | %  |
| <b>6</b> Total of lines 4 and 5 .....   |     | %  | .83 | %  | .78 | %  |     | %  |
| <b>7</b> Does the bond issue meet the private security or payment test? .....   |     | X  |     | X  |     | X  |     | X  |
| <b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued?   |     | X  |     | X  |     | X  |     | X  |
| <b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....  |     | %  |     | %  |     | %  |     | %  |
| <b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....  |     |    |     |    |     |    |     |    |
| <b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....                           |     | X  | X   |    | X   |    |     | X  |

**Part IV Arbitrage**

|  | A   |    | B   |    | C   |    | D   |    |
|--|-----|----|-----|----|-----|----|-----|----|
|  | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....    |     | X  | X   |    |     | X  |     | X  |
| <b>2</b> If "No" to line 1, did the following apply? .....   |     |    |     |    |     |    |     |    |
| <b>a</b> Rebate not due yet? .....   |     | X  |     |    |     | X  |     | X  |
| <b>b</b> Exception to rebate? .....  | X   |    |     |    |     | X  | X   |    |
| <b>c</b> No rebate due? .....  |     | X  |     |    |     | X  |     | X  |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....                                    |     |    |     |    |     |    |     |    |
| <b>3</b> Is the bond issue a variable rate issue? .....  | X   |    | X   |    |     | X  | X   |    |
| <b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? ..... |     | X  |     | X  |     | X  |     | X  |
| <b>b</b> Name of provider .....  |     |    |     |    |     |    |     |    |
| <b>c</b> Term of hedge .....   |     |    |     |    |     |    |     |    |
| <b>d</b> Was the hedge superintegrated? .....  |     |    |     |    |     |    |     |    |
| <b>e</b> Was the hedge terminated? .....   |     |    |     |    |     |    |     |    |

**Part III Private Business Use** (Continued)

|   | A   |       | B   |       | C   |    | D   |    |
|---|-----|-------|-----|-------|-----|----|-----|----|
|   | Yes | No    | Yes | No    | Yes | No | Yes | No |
| <b>3a</b> Are there any management or service contracts that may result in private business use of bond-financed property? .....  |     | X     |     | X     |     |    |     |    |
| <b>b</b> If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside counsel to review any management or service contracts relating to the financed property? .....   |     |       |     |       |     |    |     |    |
| <b>c</b> Are there any research agreements that may result in private business use of bond-financed property? .....   |     | X     |     | X     |     |    |     |    |
| <b>d</b> If "Yes" to line 3c, does the organization routinely engage bond counsel or other outside counsel to review any research agreements relating to the financed property? .....   |     |       |     |       |     |    |     |    |
| <b>4</b> Enter the percentage of financed property used in a private business use by entities other than a section 501(c)(3) organization or a state or local government .....  |     | .89 % |     | .01 % |     | %  |     | %  |
| <b>5</b> Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization, another section 501(c)(3) organization, or a state or local government ..... |     | .04 % |     | %     |     | %  |     | %  |
| <b>6</b> Total of lines 4 and 5 .....   |     | .93 % |     | .01 % |     | %  |     | %  |
| <b>7</b> Does the bond issue meet the private security or payment test? .....   |     | X     |     | X     |     |    |     |    |
| <b>8a</b> Has there been a sale or disposition of any of the bond-financed property to a non-governmental person other than a 501(c)(3) organization since the bonds were issued? .....   |     | X     |     | X     |     |    |     |    |
| <b>b</b> If "Yes" to line 8a, enter the percentage of bond-financed property sold or disposed of .....  |     | %     |     | %     |     | %  |     | %  |
| <b>c</b> If "Yes" to line 8a, was any remedial action taken pursuant to Regulations sections 1.141-12 and 1.145-2? .....  |     |       |     |       |     |    |     |    |
| <b>9</b> Has the organization established written procedures to ensure that all nonqualified bonds of the issue are remediated in accordance with the requirements under Regulations sections 1.141-12 and 1.145-2? .....                           | X   |       | X   |       |     |    |     |    |

**Part IV Arbitrage**

|  | A   |    | B   |    | C   |    | D   |    |
|--|-----|----|-----|----|-----|----|-----|----|
|  | Yes | No | Yes | No | Yes | No | Yes | No |
| <b>1</b> Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and Penalty in Lieu of Arbitrage Rebate? .....    |     | X  |     | X  |     |    |     |    |
| <b>2</b> If "No" to line 1, did the following apply? .....   |     |    |     |    |     |    |     |    |
| <b>a</b> Rebate not due yet? .....   |     | X  |     | X  |     |    |     |    |
| <b>b</b> Exception to rebate? .....  | X   |    |     | X  |     |    |     |    |
| <b>c</b> No rebate due? .....  |     | X  | X   |    |     |    |     |    |
| If "Yes" to line 2c, provide in Part VI the date the rebate computation was performed .....                                    |     |    |     |    |     |    |     |    |
| <b>3</b> Is the bond issue a variable rate issue? .....  | X   |    | X   |    |     |    |     |    |
| <b>4a</b> Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue? ..... |     | X  |     | X  |     |    |     |    |
| <b>b</b> Name of provider .....  |     |    |     |    |     |    |     |    |
| <b>c</b> Term of hedge .....   |     |    |     |    |     |    |     |    |
| <b>d</b> Was the hedge superintegrated? .....  |     |    |     |    |     |    |     |    |
| <b>e</b> Was the hedge terminated? .....   |     |    |     |    |     |    |     |    |



**Part IV Arbitrage** (Continued)

|   | A   |    | B   |    | C   |    | D   |    |
|---|-----|----|-----|----|-----|----|-----|----|
|   | Yes | No | Yes | No | Yes | No | Yes | No |
| 5a Were gross proceeds invested in a guaranteed investment contract (GIC)?                        |     | X  |     | X  |     |    |     |    |
| b Name of provider  |     |    |     |    |     |    |     |    |
| c Term of GIC   |     |    |     |    |     |    |     |    |
| d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied?     |     |    |     |    |     |    |     |    |
| 6 Were any gross proceeds invested beyond an available temporary period?                          |     | X  |     | X  |     |    |     |    |
| 7 Has the organization established written procedures to monitor the requirements of section 148? | X   |    | X   |    |     |    |     |    |

**Part V Procedures To Undertake Corrective Action**

|  | A   |    | B   |    | C   |    | D   |    |
|--|-----|----|-----|----|-----|----|-----|----|
|  | Yes | No | Yes | No | Yes | No | Yes | No |
| Has the organization established written procedures to ensure that violations of federal tax requirements are timely identified and corrected through the voluntary closing agreement program if self-remediation is not available under applicable regulations? | X   |    | X   |    |     |    |     |    |

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions).

**Schedule K, Part I, Bond Issues:**

(a) Issuer Name: New Hampshire Health & Educ Facilities Authority

(a) Issuer Name: New Hampshire Health & Educ Facilities Authority

(f) Description of Purpose:

Issue cost, new construction, capital renovations, equipment

(a) Issuer Name: New Hampshire Health & Educ Facilities Authority

(f) Description of Purpose:

Refund 12-17-98 & 12-1-99 issues, issue cost, new constr, cap renov

(a) Issuer Name: New Hampshire Health & Educ Facilities Authority

(a) Issuer Name: New Hampshire Health & Educ Facilities Authority

(a) Issuer Name: New Hampshire Health & Educ Facilities Authority

(f) Description of Purpose:

Direct purchase that partially defeased 06-18-09 09A issue.

Part II, Entity 1, Line 3, Col A

The difference between issue price and total proceeds = (\$112,125,000) to refinance prior issue.

Part II, Entity 1, line 3, Col B

**Part VI Supplemental Information.** Provide additional information for responses to questions on Schedule K (see instructions) *(Continued)*  
The difference between issue price and total proceeds equals \$3,437,682 of investment income.

Part II, Entity 1, Line 2, Col C

\$146,075,000 of the series 2009 issue was defeased by 2016A issue on April 29, 2016.

Part II, Entity 1, line 3, Col C

The difference between issue price and total proceeds equals the sum of (\$42,651,166) to refinance prior issues and \$152,473 of investment income.

Part II, Entity 2, Line 2, Col A

The outstanding balance of the 2007A issue (\$89,665,000) was refunded by the 2015C (\$45,000,000) and 2015D (\$44,665,000) issues on August 06, 2015.

Part II, Entity 2, Line 6, Col B

As reflected in the IRS Form 8038 that was filed in connection with the issuance of the Series 2016A bonds, 100% of the proceeds of the issue were deposited on the issue date of the Series 2016A bonds in an irrevocable escrow fund to advance refund certain tax-exempt obligations issued for the benefit of the College in 2009. As reflected in a Verification Report dated April 29, 2016, which was prepared by a third party in connection with the issuance of the Series 2016A bonds, the aggregate yield of the investments in such escrow fund is less than the yield on the Series 2016A bonds for the yield computation period during which amounts in the escrow fund will remain unspent. Accordingly, no rebate liability has arisen or will arise under Code Section 148(f) with respect to the Series 2016A bonds, and no rebate computation was required to be prepared in connection with the Series 2016A bonds.

Part IV, Entity 1, line 2c, Col C

Arbitrage rebate calculation was prepared on November 8, 2013. The computation period was June 19, 2009 through June 18, 2013.



**Part IV Business Transactions Involving Interested Persons.**

Complete if the organization answered "Yes" on Form 990, Part IV, line 28a, 28b, or 28c.

| (a) Name of interested person | (b) Relationship between interested person and the organization | (c) Amount of transaction | (d) Description of transaction | (e) Sharing of organization's revenues? |    |
|-------------------------------|---|---------------------------|--------------------------------|---|----|
|                               |   |                           |                                | Yes                                     | No |
| TPG                           | Dartmouth Trustee a   | 28,952.                   | Capital Con                    |   | X  |
| TPG                           | Dartmouth Trustee a   | 2,902,506.                | Capital Dis                    |   | X  |
| HWA 555 Owners, LLC           | Dartmouth Trustee a   | 132,317.                  | Payments fo                    |   | X  |
| Mary Donin                    | Spouse of Key Emplo   | 20,939.                   | Calendar 20                    |   | X  |
| Gail Gentes                   | Spouse of Officer   | 49,719.                   | Calendar 20                    |   | X  |
| Kathy Green                   | Spouse of Former Ke   | 58,035.                   | Calendar 20                    |   | X  |
| Paul Young                    | Spouse of Officer   | 141,627.                  | Calendar 20                    |   | X  |
|                               |   |                           |                                |   |    |
|                               |   |                           |                                |   |    |

**Part V Supplemental Information**

Provide additional information for responses to questions on Schedule L (see instructions).

Sch L, Part IV, Business Transactions Involving Interested Persons:

(a) Name of Person: TPG

(b) Relationship Between Interested Person and Organization:

Dartmouth Trustee and TPG Founding Partner

(c) Amount of Transaction \$ 28,952.

(d) Description of Transaction: Capital Contribution

(e) Sharing of Organization Revenues? = No

(a) Name of Person: TPG

(b) Relationship Between Interested Person and Organization:

Dartmouth Trustee and TPG Founding Partner

(c) Amount of Transaction \$ 2,902,506.

(d) Description of Transaction: Capital Distribution

(e) Sharing of Organization Revenues? = No

(a) Name of Person: HWA 555 Owners, LLC

(b) Relationship Between Interested Person and Organization:

Dartmouth Trustee and Owner of HWA 555 Owners, LLC

(c) Amount of Transaction \$ 132,317.

(d) Description of Transaction: Payments for rents in the ordinary

**Part V** Supplemental Information

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

course of business

(e) Sharing of Organization Revenues? = No

(a) Name of Person: Mary Donin

(b) Relationship Between Interested Person and Organization:

Spouse of Key Employee

(c) Amount of Transaction \$ 20,939.

(d) Description of Transaction: Calendar 2015 compensation as an employee

(e) Sharing of Organization Revenues? = No

(a) Name of Person: Gail Gentes

(b) Relationship Between Interested Person and Organization:

Spouse of Officer

(c) Amount of Transaction \$ 49,719.

(d) Description of Transaction: Calendar 2015 compensation as an employee

(e) Sharing of Organization Revenues? = No

(a) Name of Person: Kathy Green

(b) Relationship Between Interested Person and Organization:

Spouse of Former Key Employee

(c) Amount of Transaction \$ 58,035.

(d) Description of Transaction: Calendar 2015 compensation as an employee

(e) Sharing of Organization Revenues? = No

(a) Name of Person: Paul Young



**Part V Supplemental Information**

Complete this part to provide additional information for responses to questions on Schedule L (see instructions).

(b) Relationship Between Interested Person and Organization:

Spouse of Officer

(c) Amount of Transaction \$ 141,627.

(d) Description of Transaction: Calendar 2015 compensation as an employee

(e) Sharing of Organization Revenues? = No

**SCHEDULE M  
(Form 990)**

**Noncash Contributions**

OMB No. 1545-0047

**2015**

Open To Public Inspection

Department of the Treasury  
Internal Revenue Service

- ▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.
- ▶ Attach to Form 990.
- ▶ Information about Schedule M (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

**Part I Types of Property**

|  | (a)<br>Check if applicable | (b)<br>Number of contributions or items contributed | (c)<br>Noncash contribution amounts reported on Form 990, Part VIII, line 1g | (d)<br>Method of determining noncash contribution amounts |
|--|----------------------------|---|--|---|
| 1 Art - Works of art .....   | X                          | 14  | 20.  | \$1 per allocation  |
| 2 Art - Historical treasures .....                                 |                            |   |  |   |
| 3 Art - Fractional interests .....                                 |                            |   |  |   |
| 4 Books and publications .....                                     | X                          |   | 5.   | \$1 per allocation  |
| 5 Clothing and household goods .....                               |                            |   |  |   |
| 6 Cars and other vehicles .....                                    |                            |   |  |   |
| 7 Boats and planes .....   |                            |   |  |   |
| 8 Intellectual property .....                                      |                            |   |  |   |
| 9 Securities - Publicly traded .....                               | X                          | 880   | 45,484,022.  | Market value  |
| 10 Securities - Closely held stock .....                           | X                          | 4   | 571,336.   | Market value  |
| 11 Securities - Partnership, LLC, or trust interests .....         |                            |   |  |   |
| 12 Securities - Miscellaneous .....                                |                            |   |  |   |
| 13 Qualified conservation contribution - Historic structures ..... |                            |   |  |   |
| 14 Qualified conservation contribution - Other .....               |                            |   |  |   |
| 15 Real estate - Residential .....                                 |                            |   |  |   |
| 16 Real estate - Commercial .....                                  |                            |   |  |   |
| 17 Real estate - Other .....                                       |                            |   |  |   |
| 18 Collectibles .....  | X                          | 1   | 1.   | \$1 per allocation  |
| 19 Food inventory .....  | X                          | 1   | 1.   | \$1 per allocation  |
| 20 Drugs and medical supplies .....                                |                            |   |  |   |
| 21 Taxidermy .....   |                            |   |  |   |
| 22 Historical artifacts .....                                      |                            |   |  |   |
| 23 Scientific specimens .....                                      |                            |   |  |   |
| 24 Archeological artifacts .....                                   |                            |   |  |   |
| 25 Other ▶ ( <u>Horses</u> ) .....                                 | X                          | 5   | 5.   | \$1 per allocation  |
| 26 Other ▶ ( <u>Self-created</u> ) .....                           | X                          | 3   | 3.   | \$1 per allocation  |
| 27 Other ▶ ( <u>Specialized E</u> ) .....                          | X                          | 3   | 3.   | \$1 per allocation  |
| 28 Other ▶ ( <u>Miscellaneous</u> ) .....                          | X                          | 1   | 1.   | \$1 per allocation  |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement ..... **29** **5**

|  | Yes | No |
|--|-----|----|
| 30a During the year, did the organization receive by contribution any property reported in Part I, lines 1 through 28, that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period? ..... |     | X  |
| b If "Yes," describe the arrangement in Part II.   |     |    |
| 31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions? .....   | X   |    |
| 32a Does the organization hire or use third parties or related organizations to solicit, process, or sell noncash contributions? .....   | X   |    |
| b If "Yes," describe in Part II.   |     |    |
| 33 If the organization did not report an amount in column (c) for a type of property for which column (a) is checked, describe in Part II.   |     |    |

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2015)

**Part II** **Supplemental Information.** Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

Schedule M, Part I, Column (b):

The number of contributions for publicly traded securities is determined by counting each set of securities donated. For all other contributions, the number is determined by the number of contributions comprising the specific type of donation.

Schedule M, Line 32b:

Dartmouth occasionally uses third parties, including auction houses, to sell specialized items such as jewelry and art.

Schedule M, Line 33:

Pursuant to Accounting Standards Codification 958 (ASC 958), Dartmouth does not capitalize its collections, including works of art, literary works, historical treasures and artifacts that are maintained in its museums and libraries. Non-cash contributions of this nature are, therefore, not recognized as revenue for financial statements purposes, except for a nominal value of \$1 each. These collections are protected and preserved for public exhibition, education, research and the furtherance of public service. Other non-cash contributions with no readily ascertainable fair value or which are deemed immaterial are not recognized as revenue for financial statement purposes, except for a nominal value of \$1 each.

**SCHEDULE O**  
**(Form 990 or 990-EZ)**

Department of the Treasury  
Internal Revenue Service

**Supplemental Information to Form 990 or 990-EZ**

Complete to provide information for responses to specific questions on  
Form 990 or 990-EZ or to provide any additional information.

▶ Attach to Form 990 or 990-EZ.

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2015**

Open to Public  
Inspection

Name of the organization

Trustees of Dartmouth College

Employer identification number

02-0222111

Form 990, Part I, Line 1, Description of Organization Mission:

and of responsible leadership, through a faculty dedicated to teaching  
and the creation of knowledge.

Form 990, Part III, Line 3, Changes in Program Services:

During the year ended June 30, 2016, Dartmouth restructured a number of  
activities at the Geisel School of Medicine (Geisel) to address  
increasing financial constraints, to improve Geisel's education and  
research programs, and to align resources and support for these  
activities. These changes include: creation of a new department of  
Medical Education, reorganization of the Basic Science departments, and  
migration of the operations and fiscal responsibility for clinical  
academic activities from Dartmouth to Dartmouth-Hitchcock Clinic and  
Mary Hitchcock Memorial Hospital (operating jointly as  
"Dartmouth-Hitchcock"). Responsibility for the employment, finances,  
and operational support for clinical research programs, as well as the  
clinical practice of psychiatry, transferred from Geisel to  
Dartmouth-Hitchcock on July 1, 2016.

The table below summarizes the \$53,458,498 restructuring expense  
reported on Part IX, Line 24a:

|   |              |
|---|--------------|
| Faculty and Staff termination benefits                | \$14,392,669 |
| Financial support                                     | \$18,272,798 |
| Occupancy, research administration and other services | \$17,461,000 |
| Consulting  | \$ 3,332,031 |

Additional details of the restructuring expenses may be found in the  
footnotes to the audited consolidated financial statements.

Name of the organization

Trustees of Dartmouth College

Employer identification number

02-0222111

## Form 990, Part III, Line 4a, Program Service Accomplishments:

Dartmouth's library system directly supports the research and teaching mission of Dartmouth College, as well as the life-long learning needs of the Dartmouth community, by providing access to approximately 105,000 digital resources such as indexes, databases and journals, 3.4 million print and digital books, 34,000 films and videos, 194,000 maps, 39,000 sound recordings and 462,000 photographs. State-of-the-art computing resources are available to faculty and students to foster innovation and excellence in research and in the curriculum.

## Form 990, Part III, Line 4b, Program Service Accomplishments:

from medicine to social policy, from engineering to business. Many of these are interdisciplinary and join faculty and students from across the institution to work on complex issues. During fiscal 2016, faculty and others engaged in sponsored activity received \$220.5 million in awards from external funding agencies.

## Form 990, Part III, Line 4c, Program Service Accomplishments:

Morton Farm provide an opportunity for recreation and learning beyond the classroom. There are also more than 300 student groups which allow students to explore interests in diverse areas, including the arts, academics, activism, culture, politics, sustainability and others.

## Form 990, Part V, Line 4b, List of Foreign Countries:

France, Germany, Spain, Italy,  
New Zealand, United Kingdom

|   |  |
|---|--|
| Name of the organization<br>Trustees of Dartmouth College | Employer identification number<br>02-0222111 |
|---|--|

Form 990, Part VI, Section B, line 11:

The 990 review process is as follows: A draft of the completed Form 990 is sent to the Audit Committee and a draft of the sections concerning compensation is sent to the Compensation Committee. The Compensation Committee may contact management or the Audit Committee with any questions or concerns on the compensation sections. The Audit Committee then meets with senior management personnel to review the process by which the Form 990 was prepared, discuss any items of significance, and resolve any questions. The Audit Committee then votes to accept the Form 990 based on management's representations. Prior to the return being filed, a draft of the complete Form 990 is provided to the full board. At the next meeting of the Board of Trustees, the Audit Committee reports to the full Board on the results of its review.

Form 990, Part VI, Section B, Line 12c:

Compliance with Dartmouth's institution-wide Conflict of Interest policy ([www.dartmouth.edu/osp/resources/policies/dartmouth/cofinterest.html](http://www.dartmouth.edu/osp/resources/policies/dartmouth/cofinterest.html)) is required by College policy. Compliance is enforced and monitored by the Office of the General Counsel, which reviews information concerning potential conflicts solicited from approximately 350 trustees, faculty, and staff members each year. Compliance with the requirements of the Policy concerning researchers engaged in externally sponsored research is enforced and monitored by the Office of the Provost, and particularly by the Office of Sponsored Projects and the Conflict of Interest Committee of the Council on Sponsored Activities which, in accordance with federal regulations, solicit information from researchers concerning financial interests that may affect or be affected by proposed research. In addition, the Office of the General Counsel and the Investment Office enforce and monitor

|   |  |
|---|--|
| Name of the organization<br>Trustees of Dartmouth College | Employer identification number<br>02-0222111 |
|---|--|

compliance with the Policy on Pecuniary Benefit Transactions and Related Party Investments.

Form 990, Part VI, Section B, Line 15:

The process for determining the compensation of Dartmouth's President and other officers and key employees is as follows: (1) Comparability data are gathered by the Chief Human Resources Officer from a compensation survey conducted by a nationally-known compensation consulting firm. (2) Recommendations for compensation adjustments for officers and key employees are prepared by the President, using comparability data and a review of the employee's performance. (3) The President's recommendations are presented for approval to the Compensation Committee of the Board, together with the comparability data. (4) Comparability data for the President's compensation is also presented to the Compensation Committee by the Chief Human Resources Officer. The Board of Trustees approves the President's compensation. The President and the Investment Committee jointly approve the Chief Investment Officer's compensation.

Form 990, Part VI, Section C, Line 19:

Dartmouth makes its governing document (The Charter of Dartmouth College), conflict of interest policies and financial statements available to the public by posting these documents on its website.

Form 990, Part IX, Line 24c - Net Loss on Extinguishment of Debt

In April 2016, Dartmouth issued New Hampshire Health and Education Facilities Authority (NHHEFA) Revenue Bonds Dartmouth College Issue, Series 2016A in the amount of \$165,000,000. The primary purpose of this issue was to refinance \$146,075,000 of the NHHEFA Series 2009 Bonds.

|   |  |
|---|--|
| Name of the organization<br>Trustees of Dartmouth College | Employer identification number<br>02-0222111 |
|---|--|

Future interest payments due to bondholders of \$19,371,449, net of \$2,593,760 unamortized issuance costs, totaling \$16,777,689 is included in Loss on Extinguishment of Debt in Part IX, Line 24c.

In addition, in April 2016, Dartmouth redeemed \$100,000,000 of the Series 2009 taxable bonds and incurred a \$14,953,874 make-whole call premium on the early redemption, which is also included in Loss on Extinguishment of Debt in Part IX, Line 24c.

Form 990, Part XI, line 9, Changes in Net Assets:

|  |             |
|--|-------------|
| Net unrealized change in value of non-investment items | 33,234,708. |
| Net change in split-interest agreements                | -1,553,637. |
| Rounding   | -3.         |
| Total to Form 990, Part XI, Line 9                     | 31,681,068. |

Form 990 Part IV, Line 28c, Business Transactions with Interested Persons:

A special and rigorous conflict-of-interest policy applies to Dartmouth investments with firms in which related parties (e.g., Trustees or non-Trustee Investment Committee members) have a financial interest.

Under the New Hampshire Pecuniary Benefit Law (Revised Statutes Annotated, Chapter 7:19-a) and Dartmouth's Policy on Pecuniary Benefit Transactions and Related Party Investments, such investments are strictly regulated. Before such an investment may be made, the Investment Office must submit to the Board of Trustees an analysis (1) documenting the past performance of funds managed by the firm in question; and (2) comparing the terms of the proposed investment with the terms of other recent similar investments not involving related parties. The analysis must also document that Dartmouth's investment would not comprise more than 10% of the fund and that other



|   |  |
|---|--|
| Name of the organization<br>Trustees of Dartmouth College | Employer identification number<br>02-0222111 |
|---|--|

institutional investors have committed to participate in the same fund. Based on this information, the proposed investment is considered by the Investment Committee of the Board of Trustees, the Audit Committee, and the full Board. In each instance, any Trustee or non-Trustee Investment Committee member associated with the firm involved in the investment must be recused from the discussion and vote. The investment may not be made unless the Investment Committee and the Board each give their approval by a two-thirds vote. Approval requires a finding that the proposed investment is fair and reasonable to Dartmouth and that it is no less favorable than the terms of similar recent investments made by Dartmouth not involving related parties. In accordance with State law, a notice of the proposed investment--identifying the related party, the investment firm, and the amount of the investment--is then filed with the State Attorney General's Office and published in the local daily newspaper.

**SCHEDULE R  
(Form 990)**

Department of the Treasury  
Internal Revenue Service

**Related Organizations and Unrelated Partnerships**

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.  
▶ Attach to Form 990.

▶ Information about Schedule R (Form 990) and its instructions is at [www.irs.gov/form990](http://www.irs.gov/form990).

OMB No. 1545-0047

**2015**

Open to Public Inspection

Name of the organization **Trustees of Dartmouth College** Employer identification number **02-0222111**

**Part I Identification of Disregarded Entities** Complete if the organization answered "Yes" on Form 990, Part IV, line 33.

| (a)<br>Name, address, and EIN (if applicable)<br>of disregarded entity                     | (b)<br>Primary activity | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Total income | (e)<br>End-of-year assets | (f)<br>Direct controlling<br>entity |
|--|-------------------------|---|---------------------|---------------------------|-------------------------------------|
| Tuck Capital Partners Management, LLC -<br>47-5516892, 100 Tuck Hall, Hanover, NH<br>03755 | Investments             | New Hampshire                                       | 0.                  | 99.                       | Trustees of Dartmouth<br>College    |
| Tuck/DEN Ventures Management, LLC -<br>47-5535191, 100 Tuck Hall, Hanover, NH<br>03755     | Investments             | New Hampshire                                       | 0.                  | 99.                       | Trustees of Dartmouth<br>College    |
|  |                         |   |                     |                           |                                     |
|  |                         |   |                     |                           |                                     |
|  |                         |   |                     |                           |                                     |
|  |                         |   |                     |                           |                                     |

**Part II Identification of Related Tax-Exempt Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related tax-exempt organizations during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization  | (b)<br>Primary activity | (c)<br>Legal domicile (state or<br>foreign country) | (d)<br>Exempt Code<br>section | (e)<br>Public charity<br>status (if section<br>501(c)(3)) | (f)<br>Direct controlling<br>entity | (g)<br>Section 512(b)(13)<br>controlled<br>entity? |    |
|---|-------------------------|---|-------------------------------|---|-------------------------------------|--|----|
|   |                         |   |                               |   |                                     | Yes  | No |
| Dartmouth Educational Loan Corporation -<br>02-0362923, 7 Lebanon St. Suite 302,<br>Hanover, NH 03755 | Educational Loans       | New Hampshire                                       | 501(c)(3)                     | Line 11a, I   | Trustees of<br>Dartmouth College    | X  |    |
| Centerra Marketplace, Inc. - 04-3369425<br>7 Lebanon St. Suite 302<br>Hanover, NH 03755               | Real Estate Holding     | New Hampshire                                       | 501(c)(25)                    |   | Trustees of<br>Dartmouth College    | X  |    |
| Seven Lebanon Street, Inc. - 02-0514301<br>7 Lebanon St. Suite 302<br>Hanover, NH 03755               | Real Estate Holding     | New Hampshire                                       | 501(c)(25)                    |   | Trustees of<br>Dartmouth College    | X  |    |
| South Street Downtown Holdings, Inc. -<br>02-0518373, 7 Lebanon St. Suite 302,<br>Hanover, NH 03755   | Real Estate Holding     | New Hampshire                                       | 501(c)(25)                    |   | Trustees of<br>Dartmouth College    | X  |    |

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2015



**Part III Identification of Related Organizations Taxable as a Partnership** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization   | (b)<br>Primary activity   | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Predominant income<br>(related, unrelated,<br>excluded from tax under<br>sections 512-514) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Disproportionate<br>allocations? |    | (i)<br>Code V-UBI<br>amount in box<br>20 of Schedule<br>K-1 (Form 1065) | (j)<br>General or<br>managing<br>partner? |    | (k)<br>Percentage<br>ownership |
|--|---------------------------|---|-------------------------------------|---|---------------------------------|--|---|----|---|---|----|--------------------------------|
|  |                           |   |                                     |   |                                 |  | Yes                                     | No |   | Yes                                       | No |                                |
| Northaven Capital Partners,<br>LP - 20-5997852, 275 Madison<br>Ave, 6th Floor, New York, NY<br>10016                   | Real Estate<br>Investment | NY  | N/A                                 | Related   | 14,233,774.                     | 1,987,526.                               |   | X  | N/A   |   | X  | 43.08%                         |
| RP Realty Partners Retail<br>Entrepreneurial Fund III-B,<br>LP - 26-1340426, 990 W 8th<br>St, Ste 600, Los Angeles, CA | Real Estate<br>Investment | CA  | N/A                                 | Related   | 1,868,446.                      | 0.                                       |   | X  | N/A   |   | X  | 99.99%                         |
| Sarofim Multifamily Partners<br>II, LP - 20-8782507, 8115<br>Preston Rd, Suite 400,<br>Dallas, TX 75225                | Real Estate<br>Investment | TX  | N/A                                 | Related   | -331,129.                       | -1,550,813.                              |   | X  | N/A   |   | X  | 50.13%                         |
| Tuck Capital Partners, LP -<br>38-3983593, 100 Tuck Hall,<br>Hanover, NH 03755   | Investments               | NH  | Trustees of<br>Dartmouth<br>College | Exempt  | 0.                              | 0.                                       |   | X  | N/A   |   | X  | 99.00%                         |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust** Complete if the organization answered "Yes" on Form 990, Part IV, line 34 because it had one or more related organizations treated as a corporation or trust during the tax year.

| (a)<br>Name, address, and EIN<br>of related organization | (b)<br>Primary activity | (c)<br>Legal domicile<br>(state or<br>foreign<br>country) | (d)<br>Direct controlling<br>entity | (e)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (f)<br>Share of total<br>income | (g)<br>Share of<br>end-of-year<br>assets | (h)<br>Percentage<br>ownership | (i)<br>Section<br>512(b)(13)<br>controlled<br>entity? |    |
|--|-------------------------|---|-------------------------------------|--|---------------------------------|--|--------------------------------|---|----|
|  |                         |   |                                     |  |                                 |  |                                | Yes   | No |
| Charitable Remainder Unitrusts (87)                      | Fundraising/Developme   | NH  | Trustees of<br>Dartmouth<br>College | TRUST  | 0.                              | 0.                                       |                                |   | X  |
| Pooled Income Funds (3)                                  | Fundraising/Developme   | NH  | Trustees of<br>Dartmouth<br>College | TRUST  | 0.                              | 0.                                       |                                |   | X  |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |
|  |                         |   |                                     |  |                                 |  |                                |   |    |



**Part V Transactions With Related Organizations** Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

|  | Yes | No |
|--|-----|----|
| <b>1</b> During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV? |     |    |
| <b>a</b> Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity .....   | X   |    |
| <b>b</b> Gift, grant, or capital contribution to related organization(s) .....   |     | X  |
| <b>c</b> Gift, grant, or capital contribution from related organization(s) .....   |     | X  |
| <b>d</b> Loans or loan guarantees to or for related organization(s) .....  |     | X  |
| <b>e</b> Loans or loan guarantees by related organization(s) .....   |     | X  |
| <b>f</b> Dividends from related organization(s) .....  |     | X  |
| <b>g</b> Sale of assets to related organization(s) .....   |     | X  |
| <b>h</b> Purchase of assets from related organization(s) .....   |     | X  |
| <b>i</b> Exchange of assets with related organization(s) .....   |     | X  |
| <b>j</b> Lease of facilities, equipment, or other assets to related organization(s) .....  |     | X  |
| <b>k</b> Lease of facilities, equipment, or other assets from related organization(s) .....  | X   |    |
| <b>l</b> Performance of services or membership or fundraising solicitations for related organization(s) .....  | X   |    |
| <b>m</b> Performance of services or membership or fundraising solicitations by related organization(s) .....   |     | X  |
| <b>n</b> Sharing of facilities, equipment, mailing lists, or other assets with related organization(s) .....   |     | X  |
| <b>o</b> Sharing of paid employees with related organization(s) .....  |     | X  |
| <b>p</b> Reimbursement paid to related organization(s) for expenses .....  |     | X  |
| <b>q</b> Reimbursement paid by related organization(s) for expenses .....  | X   |    |
| <b>r</b> Other transfer of cash or property to related organization(s) .....   | X   |    |
| <b>s</b> Other transfer of cash or property from related organization(s) .....   | X   |    |

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

| (a)<br>Name of related organization         | (b)<br>Transaction type (a-s) | (c)<br>Amount involved | (d)<br>Method of determining amount involved |
|---|-------------------------------|------------------------|--|
| (1) Dartmouth Educational Loan Corporation  | A                             | 2,102,100.             | Cost   |
| (2) Dartmouth Educational Loan Corporation  | R                             | 1,137,882.             | Cost   |
| (3) Dartmouth Educational Loan Corporation  | L                             | 264,024.               | Cost   |
| (4) Dartmouth Educational Loan Corporation  | Q                             | 153,548.               | Cost   |
| (5) Foundation for Jewish Life at Dartmouth | L                             | 77,016.                | Cost   |
| (6) Foundation for Jewish Life at Dartmouth | S                             | 67,748.                | Cost   |

**Part V** Continuation of Transactions With Related Organizations (Schedule R (Form 990), Part V, line 2)

| (a)<br>Name of other organization                             | (b)<br>Transaction<br>type (a-r) | (c)<br>Amount involved | (d)<br>Method of determining<br>amount involved |
|---|----------------------------------|------------------------|---|
| (7) Foundation for Jewish Life at Dartmouth                   | R                                | 167,497.               | Cost  |
| (8) Seven Lebanon Street, Inc.                                | K                                | 1,334,633.             | Cost  |
| (9) Seven Lebanon Street, Inc.                                | S                                | 524,000.               | Cost  |
| (10) Seven Lebanon Street, Inc.                               | L                                | 103,089.               | Cost  |
| (11) South Street Downtown Holdings, Inc.                     | L                                | 178,806.               | Cost  |
| (12) South Street Downtown Holdings, Inc.                     | K                                | 151,502.               | Cost  |
| (13) South Street Downtown Holdings, Inc.                     | S                                | 1,686,000.             | Cost  |
| (14) Centerra Marketplace, Inc.                               | S                                | 515,000.               | Cost  |
| (15) Northaven Capital Partners                               | S                                | 17,886,000.            | Cost  |
| (16) RP Realty Partners Retail Entrepreneurial Fund III-B, LP | S                                | 7,681,081.             | Cost  |
| (17) Sarofim Multifamily Partners II, LP                      | S                                | 1,000,000.             | Cost  |
| (18) Charitable Remainder Trusts(8)                           | S                                | 4,483,213.             | Cost  |
| (19) Dartmouth College Trust                                  | S                                | 195,634.               | Cost  |
| (20)  |                                  |                        |   |
| (21)  |                                  |                        |   |
| (22)  |                                  |                        |   |
| (23)  |                                  |                        |   |
| (24)  |                                  |                        |   |





**Part VII Supplemental Information**

Provide additional information for responses to questions on Schedule R (see instructions).

**Part III, Identification of Related Organizations Taxable as Partnership:**

**Name, Address, and EIN of Related Organization:**

RP Realty Partners Retail Entrepreneurial Fund III-B, LP

EIN: 26-1340426

990 W 8th St, Ste 600

Los Angeles, CA 90071

**Part IV, Charitable Remainder Trusts and Pooled Income Funds**

Dartmouth College controls a total of 87 Charitable Remainder Trusts and 3 Pooled Income Funds, all domiciled in the State of New Hampshire.